# SECOND QUARTER FINANCIAL REPORT

## FOR THE QUARTER ENDED JUNE 30, 2021

The Resort Municipality of Whistler | September 21, 2021

THE PREMIER MOUNTAIN RESORT COMMUNITY MOVING TOWARD A SUSTAINABLE FUTURE



### INTRODUCTION

Quarterly financial reporting is prepared by the Resort Municipality of Whistler as a means of providing the community and Council with a regular overview of financial information.

This report includes four sections.

1 Revenue & Expenditures	presents a review of consolidated revenues and expenditures for the organization. Revenues here are grouped by category and expenses grouped by operating division or functional service area. (pp 2-3)
2 Department Results	breaks expenditures down further, from operating division to the component departments. The organizational chart below shows departments grouped into their associated divisions. (pp 4-6)
3 Project Expenditure	discusses project spending, both in aggregate and at the individual project level. (pp 7-13)
4 Investments	reviews the RMOW's investment portfolio and associated income for the period. (pp 14) $% \left( 14\right) =0$

All financial information is based on preliminary, unaudited information reported from the municipal financial system as of the report date.

All revenue & expenditure amounts are presented on a non-consolidated basis which may give rise to some variations from amounts included in the actual Five-Year Financial Plan Bylaw. Non-consolidated means that subsidiary companies of the municipality (Whistler Housing Authority for example) are not included and interdepartmental sales and purchases have not been removed. Department results and project expenditures are supplementary information and provide additional detail for readers. Quarterly financial reporting follows the fiscal year of the municipality which is January 1 through December 31.

Questions or comments about this report can be made by:

Email – <u>budget@whistler.ca</u> Phone – 604-932-5535 (Toll free 1-866-932-5535)

### **REVENUE & EXPENDITURES OVERVIEW**

#### Revenue

2021 first half overall operating revenues were at 76 percent, and divisional operating expenditures 47 percent of annual budgeted amounts for the six months ended June 30. This compares to 86 percent and 48 percent respectively in the prior fiscal year. Operating budget amounts were amended twice in 2020 and once in the first half of 2021. The figures presented here reflect as-amended amounts for both periods. Also included in the chart that follows are 2019 amounts. This has been done in order to provide easy comparisons between current results and those recorded in a more "normal" operating environment.

The effects of the COVID-19 pandemic were first felt in the community in March of 2020; the first quarter of 2020 largely reflect a pre-pandemic operating environment. The period between pandemic onset and the end of this current reporting period has been affected to varying degrees by operating modifications required in light of provincial health orders. The effects of these modifications are most noticeable at Meadow Park Sports Centre whose revenue is reported as part of Programs and Admissions. This revenue category was 41 percent lower in 1H21 compared to 1H19. RMOW's revenue has also been affected by sharp declines in the number of visitors to our community, and the resulting level of economic activity. This can be clearly seen in Transit Fares (reported with Leases and Rent, down -47 percent from 2019 levels) and in MRDT revenues. MRDT is bundled with RMI for reporting puposes but on a standalone basis was down -79 percent from 2019 levels.

Dayskier Parking revenues in the first quarter of 2021 were ahead of 2019 levels, but in the second quarter (affected by the early closure of Whistler Blackcomb) were down by -65 percent, for a total first half 2021 result that trailed 2019 amounts by -25 percent.

In contrast to extremely slow economic activity in much of the community in the first half of 2021, the construction sector was unusually vibrant. This positively affected of RMOW revenue categories including Permits and Works and Services.

Finally, investment income in 1H21 was down -59 percent compared to 1H19 levels. The RMOW earns significantly less on its investment securities in a low-interest rate environment such as what prevails today. The absence of market value gains in 2021 further affected income this year.

#### Expenditures

Total divisional operating expenditures at the end of the first half were 47 percent of the annual budgeted amounts compared to 48 percent in the prior year.

Expenditures in the CAO Office were up 25 percent from 2019 levels in the first half of 2021, and reached 57 percent of full-year budgeted amounts at the end of the first half. This is due to higher expenditures on Communications and Economic Development efforts; both are pandemic related. Resort Experience division expenditures in the first half of 2021 were inline with 2020 levels, and 10 percent below the comparable period in 2019. Spending in this category includes FE&A, which scales to some extent with incoming MRDT Revenues. Corporate & Community Services recorded division expenditures this year that were up 7.4 percent compared to 2019. This is primarily due to the effect of the pandemic on staffing levels at recreational facilities.

### **REVENUE & EXPENDITURES TABLE**

#### Summary of Operational Results

For the six months ended June 30, 2021 (Unaudited)

	Budget 2021 Annual amended	Budget 2020 Annual amended	Actual 2021 <b>First Half</b>	% of Budget	Actual 2020 First Half	Actual 2019 <b>First Half</b>
Revenues						
Property Tax	49,990,596	49,409,762	49,317,827	99%	49,082,138	47,661,221
User Fees	13,314,785	13,246,989	11,324,739	85%	10,870,028	10,785,447
Programs & Admissions	1,690,155	974,026	741,625	44%	693,087	1,260,027
Permits and Fees	4,671,515	3,145,550	2,546,374	55%	1,850,813	2,537,167
Grants Revenue	1,293,020	1,320,038	1,527,555	118%	973,882	1,059,294
Transit Fares, Leases and Rent	3,146,721	2,377,136	1,123,965	36%	1,428,795	2,127,414
Works and Service Revenue	520,000	662,000	542,553	104%	148,948	191,866
RMI and MRDT	12,877,622	12,721,911	1,227,479	10%	8,211,136	5,953,855
Investment Revenue	2,460,446	2,604,956	811,108	33%	1,680,413	1,954,572
Other Revenue	2,542,168	2,245,687	729,960	29%	936,301	1,150,094
	92,507,027	88,708,054	69,893,185	76%	75,875,541	74,680,957
Divisional Operating Expenditures						
Mayor and Council	461,289	489,403	238,590	52%	233,138	234,429
CAO Office	2,446,843	2,545,139	1,404,640	57%	1,216,340	1,128,187
Resort Experience	15,528,643	14,292,582	5,790,341	37%	5,787,615	6,520,997
Infrastructure Services	25,852,423	26,118,901	11,803,455	46%	12,946,823	13,024,749
Corporate and Community Services	25,573,718	24,225,125	13,659,117	53%	12,477,171	12,721,782
	69,862,916	67,671,150	32,896,143	47%	32,661,087	33,630,145
			235,056			
Corporate Expenditures, Debt, Reserves and Transfers			,			
External Partner Contributions	4,762,825	4,255,055	1,024,634		1,465,031	2,709,754
Long Term Debt	1,463,446	1,082,326	102,452		5,102,452	102,452
Debt Interest	677,016	678,662	337,273		338,872	340,472
Transfers to Other Funds	18,748,666	18,547,732	498,988		439,029	15,568,662
Other General Corporate Expenditures	634,657	1,110,503	42,573		86,374	243,836

#### DEPARTMENT RESULTS

#### Revenue

As noted previously, revenues ended the first half of 2021 at 76 percent of full-year budgeted levels.

The **Resort Experience** division had recorded 7 percent of full-year budgeted revenue amounts at the end of June 2021. The majority of expenditures in both Village Events & Animation and Resort Operations are hotel-tax funded which means that revenue is recorded to offset approved expenditures just once during the year. Until that entry is made the revenue generated by this division will look small relative to the budget. Planning had a strong quarter, up 42 percent from 2020 levels, reflecting a higher volume of development and planning activity in the community. Environmental Stewardship revenues were down, reflecting the absence of UBCM funding for the Climate Coordinator position in 2021.

Within **Infrastructure Services**, first half transit fares were down -35 percent year over year and reached 20 percent of full-year budgeted amount at the end of June. Fares will normally drop between the first and second quarter of the fiscal year, as mountain operations wind down. This 1Q to 2Q change is typically between -30 and -40 percent. In 2020, the 1Q-to-2Q drop was -96 percent (related to the pandemic onset) and in 2021 -50 percent (related to the early closure of Whistler Blackcomb for the season). Outcomes for the remainder of the year will depend largely on how the phased reopening progresses. The Building Department was very busy in the first half, reporting revenues 77 percent above 2020 levels and achieving 79 percent of full-year budgeted amounts. A strong construction sector is currently expected to persist through the remainder of the year and the RMOW is planning its operations accordingly.

**Corporate and Community Services** as a division reported revenues for the first half of 2021 at 39 percent of full-year budgeted amounts. Protective Services revenue (which includes Parking) were down -1 percent compared to 2020 levels, and reached 37 percent of full year budget amounts. This is a deceleration from results in the first quarter, as the winter season and dayskier visits came to a close. Revenues from Meadow Park Sports Centre were down -16 percent from 2020 levels, due primarily to capacity constraints at that facility.

#### **Expenditures**

Expenditures ended the first half at 47 percent of the budgeted annual amount, up 1 percent compared to 2020 and down 2 percent compared to 2019.

The **CAO Office** recorded 16 percent higher spending in 2021 compared to 2020. This division includes Human Resources, Communications, and Economic Development, each of which has been essential to the RMOW's pandemic response.

**Resort Experience** spending was unchanged in the first half of 2021 compared to 2020. Festival, Events & Animation spending has been resized for a COVID environment, and was down -36 percent from the prior year. This work group will typically have spent half of its budget by mid-year but at the end of June 2021 was at just 19 percent of budgeted amounts. Planning expenditures increased in the first half (+22 percent from prior year levels) as that group grows to accommodate a growing volume of development and planning work in the community. Environmental Stewardship expenditures were up 16 percent from prior year; a sign of Council's commitment to the focus are of Climate Action.

Total **Infrastructure Services** spending was down -9 percent from 2020 levels. Transit spending was lower in 2021 than in 2020, the result of a draw on the BC Transit reserve, as well as the receipt of some grant funding from the Province of BC; this will continue through the year. Building department expenditures were up 17 percent, in response to higher demand as noted under Revenues.

**Corporate and Community Services.** Expenditures in Information Technology were up 25 percent from 2020 levels. Spending on software was up compared to prior years, which to reflects overall inflation in that space as well as some timing issues related to some large renewals. Meadow Park Sports Centre expenditures were up 11 percent from 2020 levels; as noted previously this relates to increased levels of staffing at the facilities as pandemic operations continue.

#### Resort Municipality Of Whistler Comparative Summary of Department Operations REVENUES

For the six months ended June 30 (unaudited)

	Full-Year Budget 2021	Full-Year Budget 2020	Actuals 1H 2021	1H21 %of Full-Year Budget	YOY Change
Mayor & Council	-	-	-	-	-
Mayor and Council Total	-	-	-		
Administrator	-	-	-	-	-
Communications	-	-	-	-	-
Policy & Program Development	-	-	-	-	-
Human Resources	-	-	-	-	-
CAO Office Total	-	-	-		
Cultural Planning and Development	-	-	-	-	-
Village Events and Animation	(3,542,419)	(3,479,507)	(19,351)	0.5%	15.4%
Division Administration	(40,000)	(40,000)	-	0.0%	0.0%
Resort Operations	(2,825,628)	(2,899,849)	(326,045)	11.5%	-3.1%
Facilities	(860,898)	(959,271)	(72,835)	8.5%	-45.3%
Environment Stewardship	(60,000)	(167,129)	(4,325)	7.2%	-90.9%
Planning	(274,750)	(184,640)	(87,496)	31.8%	41.7%
Resort Experience Total	(7,603,695)	(7,730,396)	(510,053)	6.7%	-14.3%
Infrastructure Services Administration	-	-	-		
Development Services/Energy Mgmt	(13,500)	(13,500)	(6,201)	45.9%	-6.3%
Transportation	(6,000)	(1,750)	-	0.0%	0.0%
Central Services	(2,867,656)	(2,734,222)	(1,193,184)	41.6%	-2.8%
Solid Waste	(7,408,213)	(7,446,939)	(5,229,509)	70.6%	16.7%
Transit	(3,454,100)	(2,937,700)	(698,765)	20.2%	-34.5%
<b>Building Department Services</b>	(933,036)	(858,500)	(736,407)	78.9%	77.1%
Water Fund	(7,485,485)	(7,123,940)	(7,346,612)	98.1%	0.4%
Sewer Fund	(8,765,421)	(8,835,831)	(8,028,058)	91.6%	0.0%
Infrastructure Services Total	(30,933,411)	(29,952,382)	(23,238,737)	75.1%	3.1%
Finance	(102,550)	(102,550)	(52,829)	51.5%	17.7%
Legislative Services	(8,500)	(3,500)	(736)	8.7%	-47.9%
Information Technology	(64,800)	(65,000)	(33,300)	51.4%	0.0%
Protective Services	(4,910,775)	(3,162,566)	(1,830,780)	37.3%	-0.8%
Fire Rescue Service	(75,700)	(49,700)	(29,341)	38.8%	3.4%
Whistler Public Library	(142,500)	(153,900)	(76,736)	53.8%	
Recreation	(1,316,165)	(907,289)	(588,733)	44.7%	
Meadow Park Sports Centre	(1,354,383)	(863,363)	(484,578)	35.8%	-15.5%
Corporate and Community Services Gen Corporate and Community Services Total	- (7,975,373)	(5,307,868)	- (3,097,032)	38.8%	-2.1%
General Fund	(48,802,339)	(49,155,487)	(41,942,674)	85.9%	-2.2%
Corporate Accounts Total	(48,802,339)	(49,155,487)	(41,942,674)		

### Resort Municipality Of Whistler Comparative Summary of Department Operations

### EXPENDITURES

For the six months ended June 30 (unaudited)

	Full-Year Budget 2021	Full-Year Budget 2020	Actuals 1H 2021	1H21 %of Full-Year Budget	YOY Change
Mayor & Council	461,289	489,403	238,590	51.7%	2.3%
Mayor and Council Total	461,289	489,403	238,590	51.7%	2.3%
Administrator	802,163	838,753	503,527	62.8%	24.4%
Communications	579,087	699,051	334,414	57.7%	4.0%
Human Resources	1,065,594	1,007,336	566,699	53.2%	15.6%
CAO Office Total	2,446,843	2,545,139	1,404,640	57.4%	15.5%
Cultural Blanning and Davelanment	454 404	440.054	07.005	F7 00/	E 40/
Cultural Planning and Development	151,424	149,854	87,605	57.9%	
Village Events and Animation	3,767,720	3,620,491	677,311	18.0%	
Division Administration	332,028	302,054	160,538	48.4%	
Resort Operations	5,693,145	5,238,797	2,423,939	42.6%	
Facilities	2,770,984	2,506,952	1,091,055	39.4%	
Environment Stewardship	656,012	553,040	289,061	44.1%	15.7%
Planning	2,164,680	1,921,394	1,060,830	49.0%	21.8%
Resort Experience Total	15,535,992	14,292,582	5,790,341		
Infrastructure Services Administration	322,820	341,655	167,307	51.8%	-0.8%
Development Services/Energy Mgmt	535,325	660,343	290,742	54.3%	
Transportation	2,675,968	2,500,220	1,372,167	51.3%	
Central Services	2,747,528	2,499,262	1,364,735	49.7%	
Solid Waste	6,086,830	5,922,939	2,443,938	40.2%	-10.4%
Transit	5,476,374	6,539,980	2,406,937	44.0%	-39.5%
Building Department Services	1,107,684	1,029,435	625,210	56.4%	16.5%
Water Fund	3,344,340	3,370,591	1,179,799	35.3%	6.1%
Sewer Fund	5,494,306	5,111,191	2,275,497	41.4%	10.8%
Infrastructure Services Total	27,791,176	27,975,615	12,126,330		
Finance	0.050.000	0 450 005	4 640 000	70.00/	4.4%
Legislative Services	2,258,802	2,156,005	1,640,036	72.6% 46.6%	
Information Technology	924,063 2 048 405	841,755	430,988	40.0% 63.6%	
Protective Services	2,048,405 7,439,117	1,871,521 7,452,718	1,303,366 3,940,592	53.0%	24.9% 11.6%
Fire Rescue Service	4,779,163	4,518,539	3,940,592 2,412,270	50.5%	6.2%
Whistler Public Library	4,779,103 1,345,735	1,328,039	654,625	48.6%	
Recreation				40.0%	
Meadow Park Sports Centre	2,623,847 3,859,491	2,303,902 3,441,125	1,171,787 1,943,764	44.7% 50.4%	
Corporate and Community Services Ger		306,521	161,688	54.8%	5.9%
Corporate and Community Services Total	25,573,718	24,220,125	13,659,117	J <del>4</del> .0/0	J.J/0
Corporate and Community Services Total	23,373,710	24,220,12J	13,033,117		
General Fund	6,457,778	6,621,247	1,076,170	16.7%	-31.1%
Corporate Accounts Total	6,457,778	6,621,247	1,076,170		

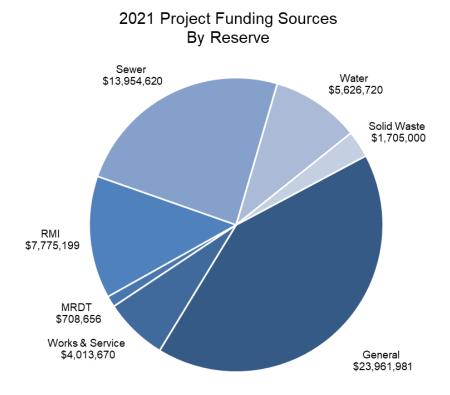
#### PROJECTS

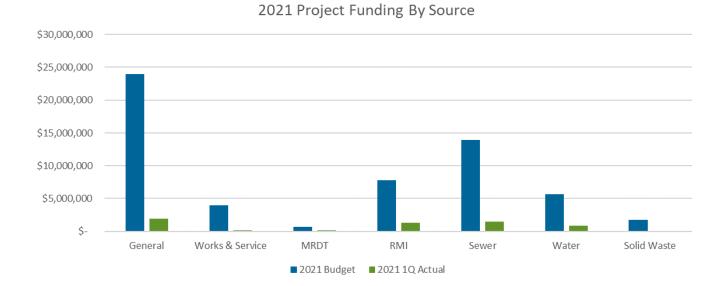
Projects aim to deliver specific unique and non-recurring outcomes (often, but not always capital in nature) to the community. Because these works can be significant in size, particularly in aggregate, they are funded from municipal reserves. Each year, projects and the planned spending associated with each are presented for consideration with the Budget Guidelines. Individual project budgets may be revised throughout the year via amendments to the Five Year Financial Plan.

At June 30, 2021, actual net project expenditures were 18.7 percent of total budgeted expenditures for the year. This number is in line with the average proportionate spend from the preceding five years of 19.3 percent. 98 projects total saw some amount of expenditure in the period, and seven had spent half or more of their full-year budget at the end of the quarter. Projects marked with an "#" are partially grant funded and the timing of grant proceeds receipt can often distort the associated percent of budget figure in the short term.

Not all budgeted project spending will necessarily take place during the fiscal year due to unplanned or unforeseen factors. As projects are funded from municipal reserves, financial resources not used during the year will remain in the reserves until required. This does not directly impact the operating surplus or deficit for future fiscal planning purposes.

For 2021, the amount budgeted to be funded from reserves and external sources was \$57.6 million. The pie chart below provides a breakdown of funding sources for projects in 2021. Actual spending, as noted, varies from budgeted amounts in every year. The bar chart below shows actual spending compared to budgeted amounts for 2021.





#### The Resort Municipality of Whistler

2021         1H21         % of Budget           Exponditures         Budget           Administrator	For the six mo	nths ended June 30, 2021 (unaudited)			
CAO Office         Administrator           A041         Website         130,000         3.634         3%           A080         EPI Initiatives         37,277         5.404         14%           A082         Visitor Awareness Guides         50,000         10.784         22%           A083         Strategic Planning Committee         232,146         40,252         17%           C069         First Nations Relations         25,000         -         n/a           Dept Total: Administrator         474,423         60,074         +           H012         Collective Barganing         72,000         -         n/a           Dept Total: CAO Office         564,423         60,074         10.6%           Resort Experience         2         2         64%           Durision Total: Cultural Planning and Development         78,000         49,927         64%           A072         Learning and Education Initiatives         25,000         -         n/a           A072         Conterrece Centre Annual Building Reinvestment         150,000         -         n/a           A073         Interpretive Panels         110,000         -         n/a           A074         Interpretive Panels         100,000			2021	1H21	% of
Administrator         Advit         Website         130,000         3,634         3%           A080         EPI Initiatives         37,277         5,404         14%           A082         Visitor Awareness Guides         50,000         10,764         22%           A083         Strategic Planning Committee         232,146         40,252         17%           C069         First Nations Relations         25,000         -         n'a           Dept Total: Administrator         474,423         60,074         -         n'a           Human Resources         90,000         -         n'a         -         n'a           Dept Total: Human Resources         90,000         -         -         n'a           Division Total: CAO Office         564,423         60,074         10.6%           Resources         90,000         -         -         -           Division Total: Clutural Planning and Development         78,000         49,927         64%           A072         Geopark         109,340         20,432         19%           A072         Geopark         109,340         20,432         19%           A074         Interpretive Panels         110,000         -         n'a     <			Budget	Expenditures	Budget
A041         Website         130,000         3,634         3%           A080         EPI Initiatives         37,277         5,404         14%           A083         Strategic Planning Committee         232,146         40,252         17%           C089         First Nations Relations         25,000         -         n/a           Dept Total: Administrator         474,423         60,074         -         n/a           H002         Collective Bargaining         72,000         -         n/a           H013         Employee Engagement         18,000         -         n/a           H012         Collective Bargaining         72,000         -         n/a           Bopt Total: Human Resources         90,000         -         -           Division Total: CAO Office         564,423         60,074         10.6%           Resort Experience         -         -         n/a           Cutural Planning and Development         78,000         49,927         64%           Division Administration         78,000         49,927         64%           A072         Geopark         100,0340         20,432         19%           A074         Interpretive Panels         110,000         -	CAO Office				
A080         EPI Initiatives         37,277         5,404         14%           A082         Visitor Awareness Guides         50,000         10.784         22%           A083         Strategic Planning Committee         232,146         40,252         17%           C069         First Nations Relations         25,000         -         n/a           Dept Total: Administrator         474,423         60,074         -         n/a           H013         Employee Engagement         18,000         -         n/a           Popt Total: Human Resources         90,000         -         n/a           Division Total: CAO Office         564,423         60,074         10.6%           Resort Experience         Cultural Planning and Development         78,000         49,927         64%           A072         Geopark         109,340         20,432         19%         A074         Interpretive Panels         110,000         -         n/a           A072         Geopark         109,340         20,432         19%         A076         Heritage Initiatives         25,000         -         n/a           A072         Geopark         109,000         -         n/a         X079         Seismic and emergency power review	Administr	ator			
A082         Visitor Awareness Guides         50,000         10,784         22%           A083         Strategic Planning Committee         232,146         40.252         17%           C089         First Nations Relations         25,000         -         n'a           Dept Total: Administrator         474,423         60,074         -         n'a           H013         Employee Engagement         18,000         -         n'a           Dept Total: CAO Office         564,423         60,074         10.6%           Resort Experience         -         -         n'a           Cultural Planning and Development         78,000         49,927         64%           A072         Learning and Education Initiatives         78,000         49,927         64%           A073         Learning and Development         78,000         10,919         10%           A074         Interpretive Panels         110,000         -         n'a           A075         Elearning and Education Initiatives         25,000         -         n'a           A074         Interpretive Panels         100,000         -         n'a           A074         Interpretive Panels         100,000         -         n'a	A041	Website	130,000	3,634	3%
A083         Strategic Planning Committee         232,146         40,252         17%           C069         First Nations Relations         25,000         -         n'a           Dept Total: Administrator         477,423         60,074         -         n'a           H002         Collective Bargaining         72,000         -         n'a           BOY         Collective Bargaining         72,000         -         n'a           Dept Total: Human Resources         90,000         -         n'a           Division Total: CAO Office         564,423         60,074         10.8%           Resort Experience         Cultural Planning and Development         78,000         49,927         64%           A072         Learning and Education Initiatives         78,000         49,927         64%           A074         Interpretive Panels         110,000         10,919         10%           A074         Interpretive Panels         10,000         -         n'a           C012         Conference Centre Annual Building Reinvestment         150,000         -         n'a           P041         Building Department File Scanning         20,000         9,226         46%           Dept Total: Division Administration         648,860 <td>A080</td> <td>EPI Initiatives</td> <td>37,277</td> <td>5,404</td> <td>14%</td>	A080	EPI Initiatives	37,277	5,404	14%
C069         First Nations Relations         25,000         ·         n/a           Dept Total: Administrator         474,423         60,074           Human Resources         1002         Collective Bargaining         72,000         -         n/a           Dept Total: Human Resources         90,000         -         n/a           Dept Total: CAO Office         564,423         60,074         10.6%           Resort Experience         78,000         49,927         64%           Output Planning and Development         78,000         49,927         64%           A079         Learning and Education Initiatives         78,000         49,927         64%           A072         Geopark         109,340         20,432         19%           A074         Interpretive Panels         110,000         1,919         10%           A074         Interpretive Panels         100,000         -         n/a           C012         Conference Centre Annual Building Reinestment         150,000         -         n/a           X073         Seismic and emergency power review         260,520         -         n/a           X092         Cheakamus Crossing Light Replacment Program         2,000         9,226         46% <t< td=""><td>A082</td><td>Visitor Awareness Guides</td><td>50,000</td><td>10,784</td><td>22%</td></t<>	A082	Visitor Awareness Guides	50,000	10,784	22%
Dept Total: Administrator         474,423         60,074           Human Resources         72,000         -         n/a           H013         Employee Engagement         18,000         -         n/a           Dept Total: Human Resources         90,000         -         n/a           Dept Total: CAO Office         564,423         60,074         10.6%           Resort Experience         -         78,000         49,927         64%           Object Total: Cultural Planning and Development         78,000         49,927         64%           A079         Learning and Education Initiatives         78,000         49,927         64%           A074         Interpretive Panels         110,000         10,919         10%           A074         Interpretive Panels         110,000         -         n/a           A072         Geopark         109,340         20,432         19%           A074         Interpretive Panels         110,000         -         n/a           A075         Heritage Initiatives         25,000         -         n/a           A076         Heritage Initiatives         25,000         -         n/a           A075         Selsemin and emergency power review         260,520	A083	Strategic Planning Committee	232,146	40,252	17%
Human Resources         n/a           H002         Collective Bargaining         72,000         -         n/a           Dept Total: Human Resources         90,000         -         n/a           Division Total: CAO Office         564,423         60,074         10.6%           Resort Experience         -         -         10.4%         -           Cuttural Planning and Development         78,000         49,927         64%           Dept Total: Cuttural Planning and Development         78,000         49,927         64%           A072         Geopark         109,340         20,432         19%           A074         Interpretive Panelis         110,000         10,919         10%           A075         Heritage Initiatives         25,000         -         n/a           C012         Conference Centre Annual Building Reinvestment         190,000         -         n/a           X079         Seismic and emergency power review         260,520         -         n/a           X092         Cheakamus Crossing Light Replacement Program         -         7,587         #           P044         GIS Layer Update Project         15,000         -         n/a           S018         Community Wildlifie Protection	C069	First Nations Relations	25,000	-	n/a
H002         Collective Bargaining         72,000         -         n/a           H013         Employee Engagement         18,000         -         n/a           Dept Total: Human Resources         90,000         -         n/a           Division Total: CAO Office         564,423         60,074         10.6%           Resort Experience         78,000         49,927         64%           Opt Total: Cultural Planning and Development         78,000         49,927         64%           NO72         Geopark         109,340         20,432         19%           A072         Geopark         109,340         20,432         19%           A074         Interpretive Panels         110,000         10,919         10%           A075         Heritage Initiatives         25,000         -         n/a           C012         Conference Centre Annual Building Reinvestment         150,000         -         n/a           X092         Cheakamus Crossing Light Replacement Program         20,000         9,226         46%           Dept Total: Division Administration         684,860         40,577         -           Environment Stewardship         -         7,587         #           P044         GIS Layer Upd	Dept To	otal: Administrator	474,423	60,074	
H013         Employee Engagement         18.000         -         n/a           Dept Total: Human Resources         90,000         -         -           Division Total: CAO Office         564,423         60,074         10.6%           Resort Experience         -         -         -         64%           Outrual Planning and Development         78,000         49,927         64%           Dept Total: Cultural Planning and Development         78,000         49,927         64%           A072         Geopark         109,340         20,432         19%           A074         Interpretive Panels         110,000         10,919         10%           A074         Interpretive Panels         100,000         -         n/a           C012         Conference Centre Annual Building Reinvestment         150,000         -         n/a           X079         Seismic and emergency power review         260,520         -         n/a           X092         Cheakamus Crossing Light Replacment Program         20,000         9,226         46%           Dept Total:         Division Administration         684,860         40,577         -           Environment Stewardship         -         7,587         #         -	Human R	esources			
Dept Total: Human Resources         90,000           Division Total: CAO Office         564,423         60,074         10.6%           Resort Experience         Cultural Planning and Development         78,000         49,927         64%           Dept Total: Cultural Planning and Development         78,000         49,927         64%           Dept Total: Cultural Planning and Development         78,000         49,927         64%           A072         Geopark         109,340         20,432         19%           A074         Interpretive Panels         110,000         10,919         10%           A076         Hentrage Initiatives         25,000         -         n/a           C012         Conference Centre Annual Building Reinvestment         150,000         -         n/a           Y079         Seismic and emergency power review         260,520         -         n/a           X092         Cheakamus Crossing Light Replacment Program         2,750         -         n/a           P044         GIS Layer Update Project         15,000         -         n/a           P079         Energy & Climate Program         -         7,587         #           P084         Western Toad Infrastructure         50,000         56.93 <td< td=""><td>H002</td><td>Collective Bargaining</td><td>72,000</td><td>-</td><td>n/a</td></td<>	H002	Collective Bargaining	72,000	-	n/a
Division Total: CAO Office         564,423         60,074         10.6%           Resort Experience         Cultural Planning and Development         78,000         49,927         64%           Dept Total: Cultural Planning and Development         78,000         49,927         64%           Dept Total: Cultural Planning and Development         78,000         49,927         64%           M072         Geopark         109,340         20,432         19%           A074         Interpretive Panels         110,000         10,919         10%           A074         Interpretive Panels         100,000         -         n/a           C012         Conference Centre Annual Building Reinvestment         150,000         -         n/a           V079         Seismic and emergency power review         260,520         -         n/a           X079         Seismic and emergency power review         260,000         9,226         46%           Dept Total: Division Administration         684,860         40,577         Environment Stewardship           P044         GIS Layer Update Project         15,000         -         n/a           S018         Community Widffre Protection         1,265,000         6633         11%           P100         EV Char	H013	Employee Engagement	18,000	-	n/a
Division Total: CAO Office         564,423         60,074         10.6%           Resort Experience         Cultural Planning and Development         78,000         49,927         64%           Dept Total: Cultural Planning and Development         78,000         49,927         64%           Dept Total: Cultural Planning and Development         78,000         49,927         64%           M072         Geopark         109,340         20,432         19%           A074         Interpretive Panels         110,000         10,919         10%           A074         Interpretive Panels         100,000         -         n/a           C012         Conference Centre Annual Building Reinvestment         150,000         -         n/a           V079         Seismic and emergency power review         260,520         -         n/a           X079         Seismic and emergency power review         260,000         9,226         46%           Dept Total: Division Administration         684,860         40,577         Environment Stewardship           P044         GIS Layer Update Project         15,000         -         n/a           S018         Community Widffre Protection         1,265,000         6633         11%           P100         EV Char	Dept To		90,000	-	
Resort Experience           Cultural Planning and Development         78,000         49,927         64%           Dept Total: Cultural Planning and Development         78,000         49,927         64%           Dept Total: Cultural Planning and Development         78,000         49,927         64%           Dept Total: Cultural Planning and Development         78,000         49,927         64%           Division Administration         109,340         20,432         19%           A074         Interpretive Panels         110,000         10,119         10%         A07         r/a           A072         Conference Centre Annual Building Reinvestment         150,000         -         n/a         10/a           Y092         Cheakamus Crossing Light Replacement Program         20,000         9,226         46%         40,577           Environment Stewardship         -         -         7,557         #         10,000         -         n/a           P044         GIS Layer Update Project         15,000         -         n/a         10,48%         6010,702         48%	-			60.074	10.6%
Cultural Planning and Development         78,000         49,927         64%           Dept Total: Cultural Planning and Development         78,000         49,927         64%           Dept Total: Cultural Planning and Development         78,000         49,927         64%           Division Administration         109,340         20,432         19%           A072         Geopark         109,340         20,432         19%           A074         Interpretive Panels         110,000         10,919         10%           A072         Conference Centre Annual Building Reinvestment         150,000         -         n/a           Y09         Seismic and emergency power review         260,520         -         n/a           X092         Cheakamus Crossing Light Replacment Program         20,000         9,226         46%           Dept Total: Division Administration         684,860         40,577         #           P044         GIS Layer Update Project         15,000         -         n/a           P045         Energy & Climate Program         -         7,587         #           P044         GIS Layer Update Project         1,265,000         -         n/a           S018         Community Wildfire Protection         1,265,000			,	,	
A079         Learning and Education Initiatives         78,000         49,927         64%           Dept Total: Cultural Planning and Development         78,000         49,927         64%           Division Administration         78,000         49,927         64%           A072         Geopark         109,340         20,432         19%           A074         Interpretive Panels         110,000         10,919         10%           A076         Heritage Initiatives         25,000         -         n/a           P041         Building Department File Scanning         10,000         -         n/a           X079         Seismic and emergency power review         260,520         -         n/a           X092         Cheakamus Crossing Light Replacment Program         20,000         9,226         46%           Dept Total: Division Administration         684,860         40,577         #           P044         GIS Layer Update Project         15,000         -         n/a           P079         Energy & Climate Program         -         7,587         #           P044         GIS Layer Update Project         15,000         -         n/a           S018         Community Wildiffer Protection         1,265,000	-				
Dept Total: Cultural Planning and Development         78,000         49,927           Division Administration         109,340         20,432         19%           A072         Geopark         109,000         10,919         10%           A076         Hertrage Initiatives         25,000         -         n/a           C012         Conference Centre Annual Building Reinvestment         150,000         -         n/a           Y079         Seismic and emergency power review         260,520         -         n/a           X079         Seismic and emergency power review         20,000         9,226         46%           Dept Total: Division Administration         684,860         40,577         -           Environment Stewardship         -         -         n/a           P044         GIS Layer Update Project         15,000         5,693         11%           P079         Energy & Climate Program         20,000         5,693         11%           P044         Western Toad Infrastructure         50,000         5,693         11%           P044         Western Toad Infrastructure         25,000         -         n/a           S018         Community Wildfire Protection         1,265,000         623,982         -		5	78 000	49 927	64%
Division Administration           A072         Geopark         109,340         20,432         19%           A074         Interpretive Panels         110,000         10,919         10%           A074         Interpretive Panels         110,000         10,919         10%           A074         Interpretive Panels         110,000         -         r/a           C012         Conference Centre Annual Building Reinvestment         150,000         -         r/a           X079         Seismic and emergency power review         260,520         -         n/a           X079         Seismic and emergency power review         20,000         9,226         46%           Dept Total: Division Administration         684,860         40,577         -           Environment Stewardship         -         7,587         #           P084         GIS Layer Update Project         15,000         -         n/a           S018         Community Wildfire Protection         1,265,000         610,702         48%           S044         Lakes Management         25,000         -         n/a           S018         Community Wildfire Protection         1,265,000         -         n/a           T021         Valley Trail R		-			0470
A072         Geopark         109,340         20,432         19%           A074         Interpretive Panels         110,000         10,919         10%           A076         Hentage Initiatives         25,000         -         n/a           C012         Conference Centre Annual Building Reinvestment         150,000         -         n/a           P041         Building Department File Scanning         10,000         -         n/a           X079         Seismic and emergency power review         260,520         -         n/a           X082         Cheakamus Crossing Light Replacment Program         20,000         9,226         46%           Dept Total: Division Administration         684,860         40,577         #           P044         GIS Layer Update Project         15,000         -         n/a           P079         Energy & Climate Program         -         7,587         #           P084         Western Toad Infrastructure         50,000         5,693         11%           S018         Community Wildfire Protection         1,265,000         610,702         48%           S044         Lakes Management         25,000         -         n/a           X004         Building General Improvements	-		70,000	45,521	
A074         Interpretive Panels         110,000         10,919         10%           A076         Heritage Initiatives         25,000         n/a           C012         Conference Centre Annual Building Reinvestment         150,000         n/a           P041         Building Department File Scanning         10,000         n/a           X073         Seismic and emergency power review         260,520         n/a           X082         Cheakamus Crossing Light Replacment Program         20,000         9,226         46%           Dept Total: Division Administration         684,860         40,577             Environment         Stewardship         7,587         #            P044         GIS Layer Update Project         15,000         -         n/a           P079         Energy & Climate Program         -         7,587         #           P084         Western Toad Infrastructure         50,000         5,693         11%           P100         EV Chargers         100,596         -         n/a           S018         Community Wildfire Protection         1,265,000         610,702         48%           S064         Lakes Management         25,000         -         n/a			100 240	20,422	100/
A076         Heritage Initiatives         25,000         -         n/a           C012         Conference Centre Annual Building Reinvestment         150,000         -         n/a           P041         Building Department File Scanning         10,000         -         n/a           X079         Seismic and emergency power review         260,520         -         n/a           X092         Cheakamus Crossing Light Replacment Program         20,000         9,226         460           Dept Total: Division Administration         684,860         40,577         -         n/a           Environment Stewardship         -         7,587         #         -           P044         GIS Layer Update Project         15,000         -         n/a           P079         Energy & Climate Program         -         7,587         #           P084         Western Toad Infrastructure         50,000         5,693         11%           P100         EV Chargers         100,596         -         n/a           S018         Community Wildfire Protection         1,455,596         623,982         -           Resort Operations         10,000         -         n/a         -           P101         Parks Accessibility Program		•			
C012         Conference Centre Annual Building Reinvestment         150,000         -         n/a           P041         Building Department File Scanning         10,000         -         n/a           X079         Seismic and emergency power review         260,520         -         n/a           X092         Cheakamus Crossing Light Replacment Program         20,000         9,226         46%           Dept Total: Division Administration         684,860         40,577           Environment Stewardship         -         n/a           P044         GIS Layer Update Project         15,000         -         n/a           P079         Energy & Climate Program         -         7,587         #           P084         Western Toad Infrastructure         50,000         5,693         11%           P100         EV Chargers         100,596         -         n/a           S018         Community Wildire Protection         1,265,000         610,702         48%           S064         Lakes Management         25,000         -         n/a           T021         Valley Trail Reconstruction         110,000         -         n/a           T021         Valley Trail Reconstruction         110,000         39.04         2%<		-		10,919	
P041         Building Department File Scanning         10,000         -         n/a           X079         Seismic and emergency power review         260,520         -         n/a           X092         Cheakamus Crossing Light Replacment Program         20,000         9,226         46%           Dept Total: Division Administration         684,860         40,577         -           Environment Stewardship         -         7,587         #           P044         GIS Layer Update Project         15,000         -         n/a           P079         Energy & Climate Program         -         7,587         #           P084         Western Toad Infrastructure         50,000         5,693         11%           P100         EV Chargers         100,596         -         n/a           S018         Community Wildfire Protection         1,265,000         610,702         48%           S064         Lakes Management         25,000         -         n/a           Dept Total: Environment Stewarship         1,455,596         623,982         -           P101         Parks Accessibility Program         10,000         -         n/a           X004         Building General Improvements         180,000         3,904		-		-	
X079         Seismic and emergency power review         260,520         .         n/a           X092         Cheakamus Crossing Light Replacment Program         20,000         9,226         46%           Dept Total: Division Administration         684,860         40,577           Environment Stewardship         -         n/a           P044         GIS Layer Update Project         15,000         -         n/a           P079         Energy & Climate Program         -         7,587         #           P084         Western Toad Infrastructure         50,000         5,693         11%           P100         EV Chargers         100,596         -         n/a           S018         Community Wildfire Protection         1,265,000         610,702         48%           S064         Lakes Management         25,000         -         n/a           Dept Total: Environment Stewarship         1,455,596         623,982         -           Resort Operations         -         n/a         10%         -         n/a           V04         Building General Improvements         180,000         3,904         2%           X008         Recreation Trail Program         50,000         7,220         14%		-		-	
X092         Cheakamus Crossing Light Replacment Program         20,000         9,226         46%           Dept Total: Division Administration         684,860         40,577           Environment Stewardship         15,000         -         n/a           P044         GIS Layer Update Project         15,000         -         n/a           P079         Energy & Climate Program         -         7,587         #           P084         Westem Toad Infrastructure         50,000         5,693         11%           P100         EV Chargers         100,596         -         n/a           S018         Community Wildfire Protection         1,265,000         610,702         48%           S064         Lakes Management         25,000         -         n/a           Dept Total: Environment Stewarship         1,455,596         623,982         -           Resort Operations         -         n/a         10%         -         n/a           N004         Building General Improvements         180,000         3,904         2%         2%           X008         Recreation Trail Program         50,000         -         n/a           X005         Alpine Trail Program         50,000         7,220         14				-	
Dept Total: Division Administration         684,860         40,577           Environment Stewardship         15,000         -         n/a           P044         GIS Layer Update Project         15,000         -         n/a           P079         Energy & Climate Program         -         7,587         #           P084         Western Toad Infrastructure         50,000         5,693         11%           P100         EV Chargers         100,596         -         n/a           S018         Community Wildfire Protection         1,265,000         610,702         48%           S064         Lakes Management         25,000         -         n/a           Dept Total: Environment Stewarship         1,455,596         623,982         -           Resort Operations         -         n/a         10%				-	
Environment Stewardship         n/4           P044         GIS Layer Update Project         15,000         -         n/a           P079         Energy & Climate Program         -         7,587         #           P084         Westem Toad Infrastructure         50,000         5,693         111%           P100         EV Chargers         100,596         -         n/a           S018         Community Wildfire Protection         1,265,000         610,702         48%           S064         Lakes Management         25,000         -         n/a           Dept Total: Environment Stewarship         1,455,596         623,982         -           Resort Operations         -         n/a         10%         -           P101         Parks Accessibility Program         10,000         -         n/a           T021         Valley Trail Reconstruction         110,000         10,788         10%           X004         Building General Improvements         180,000         3,904         2%           X008         Recreation Trail Program         50,000         7,220         14%           X012         Park Operations General Improvements         42,000         -         n/a           X055					46%
P044         GIS Layer Update Project         15,000         -         n/a           P079         Energy & Climate Program         -         7,587         #           P084         Western Toad Infrastructure         50,000         5,693         11%           P100         EV Chargers         100,596         -         n/a           S018         Community Wildfire Protection         1,265,000         610,702         48%           S064         Lakes Management         25,000         -         n/a           Dept Total: Environment Stewarship         1,455,596         623,982         -           Resort Operations         10,000         -         n/a           P101         Parks Accessibility Program         10,000         -         n/a           T021         Valley Trail Reconstruction         110,000         10,788         10%           X004         Building General Improvements         180,000         3,904         2%           X008         Recreation Trail Program         50,000         7,220         14%           X055         Alpine Trail Program         50,000         7,220         14%           X055         Municipal Hall Continuing Improvements         42,000         -         n/	-		684,860	40,577	
P079         Energy & Climate Program         -         7,587         #           P084         Western Toad Infrastructure         50,000         5,693         11%           P100         EV Chargers         100,596         -         n/a           S018         Community Wildfire Protection         1,265,000         610,702         48%           S064         Lakes Management         25,000         -         n/a           Dept Total: Environment Stewarship         1,455,596         623,982         -           Resort Operations         110,000         -         n/a           P101         Parks Accessibility Program         10,000         -         n/a           T021         Valley Trail Reconstruction         110,000         10,788         10%           X004         Building General Improvements         180,000         3,904         2%           X008         Recreation Trail Program         80,000         5,519         7%           X012         Park Operations General Improvements         42,000         -         n/a           X055         Alpine Trail Program         50,000         -         n/a           X056         Municipal Hall Continuing Improvements         42,000         -		•			,
P084         Western Toad Infrastructure         50,000         5,693         11%           P100         EV Chargers         100,596         -         n/a           S018         Community Wildfire Protection         1,265,000         610,702         48%           S064         Lakes Management         25,000         -         n/a           Dept Total:         Environment Stewarship         1,455,596         623,982           Resort Operations         110,000         -         n/a           P101         Parks Accessibility Program         10,000         -         n/a           T021         Valley Trail Reconstruction         110,000         10,788         10%           X004         Building General Improvements         180,000         3,904         2%           X008         Recreation Trail Program         80,000         5,519         7%           X012         Park Operations General Improvement         225,000         46,202         21%           X055         Alpine Trail Program         50,000         7,220         14%           X058         Municipal Hall Continuing Improvements         42,000         -         n/a           X067         WVLC Parkade Rehabilitation Program         90,000	-		15,000	-	
P100EV Chargers100,596-n/aS018Community Wildfire Protection1,265,000610,70248%S064Lakes Management25,000-n/aDept Total: Environment Stewarship1,455,596623,982Resort OperationsP101Parks Accessibility Program10,000-n/aT021Valley Trail Reconstruction110,00010,78810%X004Building General Improvements180,0003,9042%X008Recreation Trail Program80,0005,5197%X012Park Operations General Improvement225,00046,20221%X055Alpine Trail Program50,0007,22014%X058Municipal Hall Continuing Improvements42,000-n/aX067WVLC Parkade Rehabilitation Program90,0002430%X071Lighting and Electrical rejuvenation182,000-n/aX086Park and Trail Asbuilt Surveys15,000-n/aX086Park and Trail Asbuilt Surveys15,000-n/aX086Park and Trail Asbuilt Surveys15,000-n/aX086Access Control Upgrades70,00022,24332%X116Meadow Park Rejuvenation139,000-n/a			-		
S018Community Wildfire Protection1,265,000610,70248%S064Lakes Management25,000-n/aDept Total: Environment Stewarship1,455,596623,982Resort Operations10,000-n/aP101Parks Accessibility Program10,000-n/aT021Valley Trail Reconstruction110,00010,78810%X004Building General Improvements180,0003,9042%X008Recreation Trail Program80,0005,5197%X012Park Operations General Improvement225,00046,20221%X055Alpine Trail Program50,0007,22014%X058Municipal Hall Continuing Improvements42,000-n/aX067WVLC Parkade Rehabilitation Program90,0002430%X071Lighting and Electrical rejuvenation182,000-n/aX086Park and Trail Asbuilt Surveys15,000-n/aX096Access Control Upgrades70,00022,24332%X116Meadow Park Rejuvenation139,000-n/a				5,693	
S064Lakes Management25,000-n/aDept Total: Environment Stewarship1,455,596623,982Resort Operations10,000-n/aP101Parks Accessibility Program10,000-n/aT021Valley Trail Reconstruction110,00010,78810%X004Building General Improvements180,0003,9042%X008Recreation Trail Program80,0005,5197%X012Park Operations General Improvement225,00046,20221%X055Alpine Trail Program50,0007,22014%X055Alpine Trail Program50,000-n/aX067WVLC Parkade Rehabilitation Program90,0002430%X071Lighting and Electrical rejuvenation182,000-n/aX086Park and Trail Asbuilt Surveys15,000-n/aX086Park and Trail Asbuilt Surveys15,000-n/aX096Access Control Upgrades70,00022,24332%X116Meadow Park Rejuvenation139,000-n/a		-		-	
Dept Total: Environment Stewarship1,455,596623,982Resort Operations10,000-n/aP101Parks Accessibility Program10,000-n/aT021Valley Trail Reconstruction110,00010,78810%X004Building General Improvements180,0003,9042%X008Recreation Trail Program80,0005,5197%X012Park Operations General Improvement225,00046,20221%X055Alpine Trail Program50,0007,22014%X058Municipal Hall Continuing Improvements42,000-n/aX067WVLC Parkade Rehabilitation Program90,0002430%X071Lighting and Electrical rejuvenation182,000-n/aX086Park and Trail Asbuilt Surveys15,000-n/aX096Access Control Upgrades70,00022,24332%X116Meadow Park Rejuvenation139,000-n/a				610,702	
Resort OperationsP101Parks Accessibility Program10,000-n/aT021Valley Trail Reconstruction110,00010,78810%X004Building General Improvements180,0003,9042%X008Recreation Trail Program80,0005,5197%X012Park Operations General Improvement225,00046,20221%X055Alpine Trail Program50,0007,22014%X058Municipal Hall Continuing Improvements42,000-n/aX067WVLC Parkade Rehabilitation Program90,0002430%X071Lighting and Electrical rejuvenation182,000-n/aX086Park and Trail Asbuilt Surveys15,000-n/aX096Access Control Upgrades70,00022,24332%X116Meadow Park Rejuvenation139,000-n/a		-		-	n/a
P101       Parks Accessibility Program       10,000       -       n/a         T021       Valley Trail Reconstruction       110,000       10,788       10%         X004       Building General Improvements       180,000       3,904       2%         X008       Recreation Trail Program       80,000       5,519       7%         X012       Park Operations General Improvement       225,000       46,202       21%         X055       Alpine Trail Program       50,000       7,220       14%         X058       Municipal Hall Continuing Improvements       42,000       -       n/a         X067       WVLC Parkade Rehabilitation Program       90,000       243       0%         X071       Lighting and Electrical rejuvenation       182,000       -       n/a         X086       Park and Trail Asbuilt Surveys       15,000       -       n/a         X096       Access Control Upgrades       70,000       22,243       32%         X116       Meadow Park Rejuvenation       139,000       -       n/a	-	-	1,455,596	623,982	
T021       Valley Trail Reconstruction       110,000       10,788       10%         X004       Building General Improvements       180,000       3,904       2%         X008       Recreation Trail Program       80,000       5,519       7%         X012       Park Operations General Improvement       225,000       46,202       21%         X055       Alpine Trail Program       50,000       7,220       14%         X058       Municipal Hall Continuing Improvements       42,000       -       n/a         X067       WVLC Parkade Rehabilitation Program       90,000       243       0%         X071       Lighting and Electrical rejuvenation       182,000       -       n/a         X086       Park and Trail Asbuilt Surveys       15,000       -       n/a         X096       Access Control Upgrades       70,000       22,243       32%         X116       Meadow Park Rejuvenation       139,000       -       n/a	-				
X004         Building General Improvements         180,000         3,904         2%           X008         Recreation Trail Program         80,000         5,519         7%           X012         Park Operations General Improvement         225,000         46,202         21%           X055         Alpine Trail Program         50,000         7,220         14%           X058         Municipal Hall Continuing Improvements         42,000         -         n/a           X067         WVLC Parkade Rehabilitation Program         90,000         243         0%           X071         Lighting and Electrical rejuvenation         182,000         -         n/a           X084         Tennis Court Reconstruction         20,000         -         n/a           X086         Park and Trail Asbuilt Surveys         15,000         -         n/a           X096         Access Control Upgrades         70,000         22,243         32%           X116         Meadow Park Rejuvenation         139,000         -         n/a				-	
X008         Recreation Trail Program         80,000         5,519         7%           X012         Park Operations General Improvement         225,000         46,202         21%           X055         Alpine Trail Program         50,000         7,220         14%           X058         Municipal Hall Continuing Improvements         42,000         -         n/a           X067         WVLC Parkade Rehabilitation Program         90,000         243         0%           X071         Lighting and Electrical rejuvenation         182,000         -         n/a           X084         Tennis Court Reconstruction         20,000         -         n/a           X086         Park and Trail Asbuilt Surveys         15,000         -         n/a           X096         Access Control Upgrades         70,000         22,243         32%           X116         Meadow Park Rejuvenation         139,000         -         n/a		-			
X012Park Operations General Improvement225,00046,20221%X055Alpine Trail Program50,0007,22014%X058Municipal Hall Continuing Improvements42,000-n/aX067WVLC Parkade Rehabilitation Program90,0002430%X071Lighting and Electrical rejuvenation182,00029,04116%X084Tennis Court Reconstruction20,000-n/aX086Park and Trail Asbuilt Surveys15,000-n/aX096Access Control Upgrades70,00022,24332%X116Meadow Park Rejuvenation139,000-n/a		Building General Improvements	180,000	3,904	
X055Alpine Trail Program50,0007,22014%X058Municipal Hall Continuing Improvements42,000-n/aX067WVLC Parkade Rehabilitation Program90,0002430%X071Lighting and Electrical rejuvenation182,00029,04116%X084Tennis Court Reconstruction20,000-n/aX086Park and Trail Asbuilt Surveys15,000-n/aX096Access Control Upgrades70,00022,24332%X116Meadow Park Rejuvenation139,000-n/a	X008	Recreation Trail Program	80,000	5,519	
X058Municipal Hall Continuing Improvements42,000-n/aX067WVLC Parkade Rehabilitation Program90,0002430%X071Lighting and Electrical rejuvenation182,00029,04116%X084Tennis Court Reconstruction20,000-n/aX086Park and Trail Asbuilt Surveys15,000-n/aX096Access Control Upgrades70,00022,24332%X116Meadow Park Rejuvenation139,000-n/a		Park Operations General Improvement	225,000	46,202	
X067WVLC Parkade Rehabilitation Program90,0002430%X071Lighting and Electrical rejuvenation182,00029,04116%X084Tennis Court Reconstruction20,000-n/aX086Park and Trail Asbuilt Surveys15,000-n/aX096Access Control Upgrades70,00022,24332%X116Meadow Park Rejuvenation139,000-n/a	X055	Alpine Trail Program	50,000	7,220	14%
X071Lighting and Electrical rejuvenation182,00029,04116%X084Tennis Court Reconstruction20,000-n/aX086Park and Trail Asbuilt Surveys15,000-n/aX096Access Control Upgrades70,00022,24332%X116Meadow Park Rejuvenation139,000-n/a	X058	Municipal Hall Continuing Improvements	42,000	-	n/a
X084Tennis Court Reconstruction20,000-n/aX086Park and Trail Asbuilt Surveys15,000-n/aX096Access Control Upgrades70,00022,24332%X116Meadow Park Rejuvenation139,000-n/a	X067	WVLC Parkade Rehabilitation Program	90,000	243	0%
X086         Park and Trail Asbuilt Surveys         15,000         -         n/a           X096         Access Control Upgrades         70,000         22,243         32%           X116         Meadow Park Rejuvenation         139,000         -         n/a	X071	Lighting and Electrical rejuvenation	182,000	29,041	16%
X096         Access Control Upgrades         70,000         22,243         32%           X116         Meadow Park Rejuvenation         139,000         -         n/a	X084	Tennis Court Reconstruction	20,000	-	n/a
X116 Meadow Park Rejuvenation 139,000 - n/a	X086	Park and Trail Asbuilt Surveys	15,000	-	n/a
•	X096	Access Control Upgrades	70,000	22,243	32%
X117 Valley Trail Access and Safety Improvements 271,000 2,600 1%	X116	Meadow Park Rejuvenation	139,000	-	n/a
	X117	Valley Trail Access and Safety Improvements	271,000	2,600	1%

For the six mo	nths ended June 30, 2021 (unaudited)	2021	1H21	% of
			Expenditures	Budget
Resort Expe	rience	Daugot	Experiance	Buugot
-	perations (con't)			
X121	Recreational Trailheads	144,000	9,680	7%
X128	Electric Vehicle Charging Station	20,000	-	n/a
X130	Park Washroom Rejuvenation	40,000	34,748	87%
X134	Recreation BCA Building Upgrades	83,249	-	n/a
X135	REX - BCA report Building Upgrades	710,000	59,917	8%
X138	VT Millar Creek to Function	469,640	15,609	3%
X140	CECAP Trail Hardening	25,000	10,000	40%
X142	MPSC Building Envelope Repairs	80,000	-	n/a
X143	MPSC – Natorium HVAC Replacement	70,000	2,844	4%
X145	Rainbow Park Rejuvenation	2,543,625	143,814	6%
X146	Alta Vista to Nita Lake Valley Trail Lighting	20,000	5,644	28%
X147	Event Electrical Kiosk Replacement	54,000	5,475	10%
X152	Village Stroll Tree Strategy	30,000	-	n/a
X153	Valley Trail Feasibility	60,000	6,672	11%
X154	Three Stream Waste Diversion	80,000	86,905	109%
X155	Myrtle Philip Irrigation Capacity	20,000	-	n/a
X156	Alta Vista Valley Trail & Lighting	1,077,550	-	n/a
X158	The Point Sanitary System upgrades	65,000	-	n/a
X160	Building Asset RFID	50,000	-	n/a
X161	Ted Nebbeling Bridge Rejuvenation	95,000	-	n/a
X162	Public Safety Building Upgrades	865,000	34,773	4%
X163	WOP Heat Trace Replacement	100,000	273	0%
X167	Building domestic water upgrades	110,000	774	1%
X168	Lost Lake Snowmaking	165,859	(750,000)	#
	otal: Resort Operations	8,296,064	544,888	
Planning	-		,	
P005	Village Enhancement	150,000	22,040	15%
P032	Village Square & Mall Rejuvenation - Way-finding	10,000	,0.0	n/a
P051	Artificial Turf Field	11,700	-	n/a
P053	Park Master Planning	10,000	-	n/a
P064	Planning Initiatives	155,000	33,534	22%
P072	Lost Lake Gateway Improvements	200,000	17,970	9%
P074	Millar Creek Lands	150,000	-	n/a
P075	Village Washroom Buildings	2,970,000	1,049,240	35%
P086	Park Use Bylaw Update and E-Device Policy Adoption	10,000	-	n/a
P087	Village Publically Accessible/Privately Owned Washrc	15,000	-	n/a
P088	Commercial Non-Exclusive Use of Public Spaces	15,000	-	n/a
P089	Park and Trail Access Point Parking Congestion Impre	50,000	22,648	45%
P091	Data Collection and Monitoring	75,000	-	n/a
P092	Pine Point Park Improvements	15,000	-	n/a
P098	Cemetery	25,000	-	n/a
P099	Village Square Paver Rejuvenation	250,000	273	0%
X127	Subdivision Sign Rejuvenation	40,000		n/a
X164	MY Place Heat Trace Replacement	35,000	48,528	139%
X165	HVAC Filter upgrades	20,000	-	n/a
X166	Building energy efficiency review	50,000	-	n/a
	otal: Planning (ALL)	4,256,700	1,194,233	
-	al: Resort Experience	14,771,220	2,453,607	16.6%
211101011101			2,100,001	1010/0

For the six mo	nths ended June 30, 2021 (unaudited)			<i></i>
		2021	1H21	% of
		Budget	Expenditures	Budget
Infrastructur	e Services			
General N	Manager			
X132	Water Utility Building Upgrades	300,000	-	n/a
Dept To	otal: General Manager	300,000	-	
Building [	Department Services			
P085	Building Department Scanning	120,000	648	1%
Dept To	otal: Department Services	120,000	648	
Transport	ation			
T001	Upgrade Roads	2,533,670	44,939	2%
T006	Fitzsimmons Creek Gravel Removal	510,000	15,451	3%
T017	Bridge Reconstruction Program	175,000	-	n/a
T027	Fitzsimmons Creek Debris Barrier Monitoring	70,000	13,913	20%
T052	Flood Plain Mapping	50,000	(66,165)	#
T057	Air Quality Monitoring Cheakamus Crossing	132,600	21,082	16%
T059	LED Streetlight Replacement	10,000	-	n/a
T060	Tapley's Flood Protection Improvements	20,000	-	n/a
T061	Traffic Studies and Initiatives to support TAG	55,000	20,786	38%
T063	Traffic Light System renewals	85,000	-	n/a
T067	Storm Water Infrastructure Annual Monitoring	10,000	-	n/a
T069	Fitzsimmons Creek Compensation Channel Design ar	25,000	-	n/a
T071	Valley Trail Extension - Whistler Cay to Village Gate I	25,000	-	n/a
T074	Gondola Transit Exchange Upgrades	25,000	9,301	37%
T075	Highway Intersection Upgrades	125,000	3,600	3%
T076	Nesters Crossing Impound Yard Construction	70,000	2,447	3%
T077	GIS Layer Update - Transportation	20,000	-	n/a
T078	Utility Undergrounding Projects	1,600,000	32,908	2%
Dept To	otal: Transportation	5,541,270	98,262	
Central S	ervices			
Y001	Fleet Replacement	1,648,491	1,019,053	62%
Y014	Central Services Annual Reconstruction	755,000	98,706	13%
Y017	Rebuild PWY Central Services Admin Areas	10,000	-	n/a
Y019	Central Services Annual Maintenance	18,000	-	n/a
Dept To	otal: Central Services	2,431,491	1,117,759	
Solid Wa	ste			
E088	Solid Waste Annual Reconstruction	200,000	5,232	3%
E130	Solid Waste Outreach Program	70,000	15,236	22%
E159	Streetscape Waste Collection System Improvements	10,000	257	3%
X133	Solid Waste Building Upgrades	25,000	-	n/a
Dept To	otal: Solid Waste	305,000	20,725	
Transit				
T055	Bus Stop Upgrades	235,000	19,068	8%
Dept To	otal: Transit	235,000	19,068	
Water Fu		·		
E200	Water Annual Upgrades	200,000	4,897	2%
E200	Reservoirs and Intakes Upgrades	95,000	-	_/o
E201	Water Pump Station Upgrades	325,000	136,166	42%
E203	Pressure Reducing Valve Station Upgrades	1,300,000	76,775	42 <i>%</i> 6%
E204	Watermain Upgrades	2,708,670	483,361	18%
E206	Water SCADA Upgrades	335,000	73,584	22%
E200	Non-Potable Irrigation System Implementation	25,000	-	n/a
L201	tion i stable ingation cystem implementation	20,000		1 <i>4</i> a

For the six mor	iths ended June 30, 2021 (unaudited)	0004	41104	0/ - 6
		2021 Dudget	1H21	% of
	. 1 (	Budget	Expenditures	Budget
Water Fu		205 000	10.001	70/
E208 E210	Water Metering Program Implementation	265,000	18,001 32,227	7% 11%
-	Water Operating Capital tal: Water Fund	297,500 <b>5,551,170</b>	825,011	1170
Sewer Fu		3,331,170	025,011	
E063		200 000	50 001	17%
E003 E160	Compost Facility Annual Reconstruction Compost HVAC & Heating System Upgrade	300,000	50,001 719	
E 160 E 300	Sewer Annual Upgrades	1,100,000 200,000	3,979	0% 2%
E300	Sewer Lift Station Upgrades	2,000,000	167,887	2 % 8%
E303	Sewer Trunk Main Upgrade	50,000	107,007	n/a
E305	Sewer SCADA Upgrades	335,000	67,959	20%
E300	Sewer Operating Capital Improvements	915,000	108,369	20 <i>%</i> 12%
E310	Sewer Main Upgrades	7,811,170	630,388	8%
E400	WWTP Annual Upgrades	50,000	30,832	62%
E400	WWTP Primary Treatment Upgrades	125,000	567	0%
E402	WWTP Fermenter Upgrades	550,000	184,190	33%
E403	WWTP Biological Reactor Upgrades	20,000	15,285	76%
E404	WWTP Solids Handling Upgrades	250,000	13,763	6%
E405	WWTP Secondary Treatment Upgrades	620,000	114,295	18%
E406	WWTP SCADA Upgrades	245,000	55,989	23%
E409	WWTP Building Upgrades	422,000	-	n/a
E410	WWTP Operating Capital Upgrades	137,000	31,774	23%
Dept To	tal: Sewer Fund	15,130,170	1,475,997	
•	al: Infrastructure Services	29,614,101	3,557,470	12.0%
	nd Community Services			
Finance	•			
C032	Reserve Policy Planning	-	1,000	#
C073	Resident Restricted Housing Development	10,000,000	4,200,000	42%
Dept To	tal: Finance	10,000,000	4,201,000	
-	n Technology			
1001	Computer Systems Replacement	339,975	135,711	40%
1005	Local Infrastructure & Server Room	391,000	54,808	14%
1006	Corporate Software	300,000	35,261	12%
1014	RMOW Geographic Information System (GIS)	52,500	-	n/a
1015	RMOW Civic Platform	68,100	-	n/a
Dept To	tal: Information Technology	1,151,575	225,780	
Corporate ar	nd Community Services (con't)			
Whistler F	Public Library			
L001	Library Furniture and Equipment	106,500	-	n/a
L002	Library Collection	157,000	71,815	46%
L010	Library Infrastructure & Improvements	12,000	-	n/a
Dept To	tal: Whistler Public Library	275,500	71,815	
Meadow F	Park Sports Centre			
M001	Recreation Equipment	136,115	11,442	8%
M002	Recreation Infrastructure Replacement	340,000	25,756	8%
Dept To	tal: Meadow Park Sports Centre	476,115	37,198	
Recreation	-		·	
P033	Whistler Olympic Plaza Ice Rink	20,000	-	n/a
	tal: Recreation	20,000	-	
		-,->-		

	ins chied valie 50, 2021 (unadaned)			
		2021	1H21	% of
		Budget	Expenditures	Budget
Protective	Services			
C048	Parking Meter upgrades	183,053	86,129	47%
C067	Day Lot Operating Committee Capital Project Fund	60,000	-	n/a
C071	Emergency Program Initiatives	5,000	4,764	95%
C074	Indigenous Outreach and Temporary Housing Initiative	223,000	-	n/a
S060	RCMP Building/Protective Services Renovation	52,000	5,574	11%
Dept Tot	al: Protective Services	523,053	96,467	
Fire Rescu	e Service			
S013	Firefighting Equipment Replacement	136,000	47,616	35%
S056	Wildfire Protection	48,000	-	n/a
Dept Tot	al: Fire Rescue Service	184,000	47,616	
<b>Division Tota</b>	I: Corporate and Community Services	12,630,243	479,876	3.8%
Total	-	57,579,987	6,551,027	11.4%

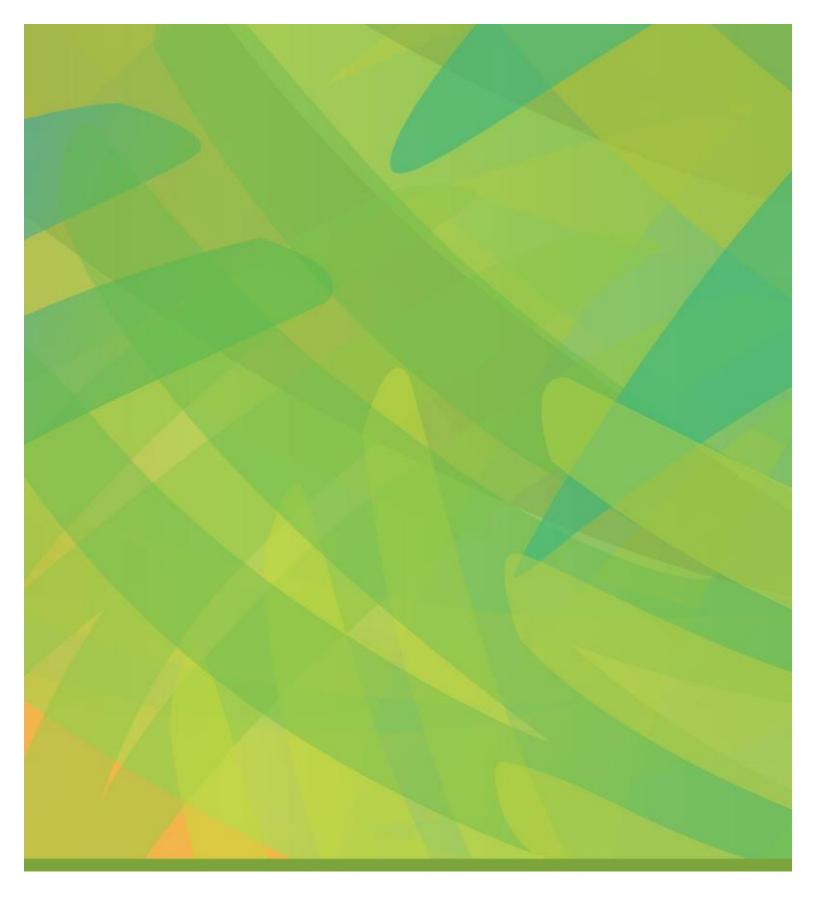
### **INVESTMENTS**

Investment holdings of the Municipality at June 30, 2021, had a value of \$68,318,289. A list of investment holdings is provided below.

The Municipality holds investment balances in order to earn investment income on funds that are not currently required for operations, projects or capital purposes. Funds held for capital purposes often make up the largest portion of the investment holdings; these amounts represent savings accumulated over time that will typically not be expended until years in the future. Operating cash balances also exist, particularly in 3Q when most property tax payments are received by the Municipality. Conversely, investment holdings are often at their lowest in the months just prior to the property tax collection date.

Investment income, including changes in market values, for the year ended June 30, 2021 was \$811,108 (unaudited). This represents 33 percent of the total budgeted investment income for the year. Most investment income is allocated to reserves to fund future expenditures with some allocated to operations throughout the year.

lssuer	<u>Book Value</u>	<u>Maturity</u>
Bank of Nova Scotia	2,974,500	12/2/2021
Nat'l Bank of Canada	1,998,000	3/18/2022
Royal Bank of Canada	2,979,000	3/21/2022
Province of Nova Scotia	3,000,000	6/1/2022
Canadian Western Bank	3,000,000	2/16/2023
Province of Manitoba	2,731,259	3/5/2024
Kootenay Credit Union	3,000,000	7/24/2024
Canadian Western Bank	5,000,000	7/26/2024
Province of British Columbia	1,510,868	12/18/2027
Ī	26,193,627	=
Gov't Bond Index iShares	7,842,212	
MFA Short Term Bond Fund	34,282,450	_
Total interim cash		-
Total Investments	68,318,289	





 RESORT MUNICIPALITY OF WHISTLER

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