

# PROPOSED DEPARTMENTAL OPERATING BUDGETS, 2019

With comparisons to preliminary 2018 actuals  
and budgets

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The Resort Municipality of Whistler | January 31, 2019

THE PREMIER MOUNTAIN RESORT COMMUNITY  
MOVING TOWARD A SUSTAINABLE FUTURE

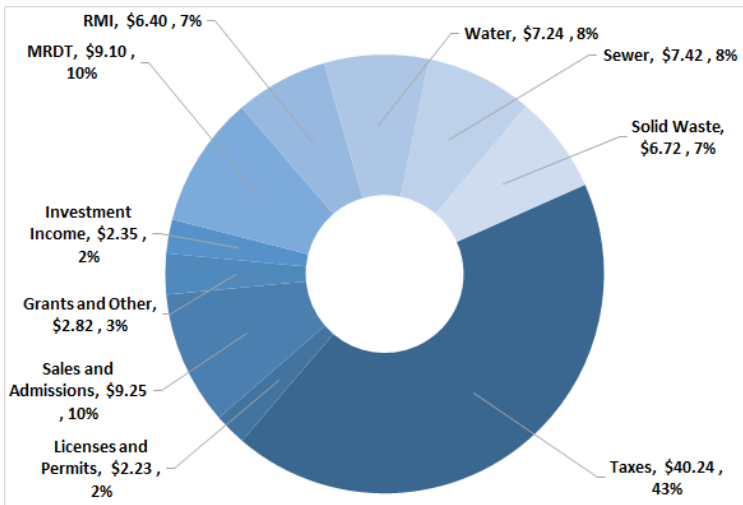


This document contains a summary of proposed departmental operating revenues and costs for the fiscal year January through December, 2019. Amounts are also provided for preliminary 2018 actuals and budgets. Most but not all 2018 transactions have been accounted for at this time. Operating amounts are typically for work that is carried out from one year to the next.

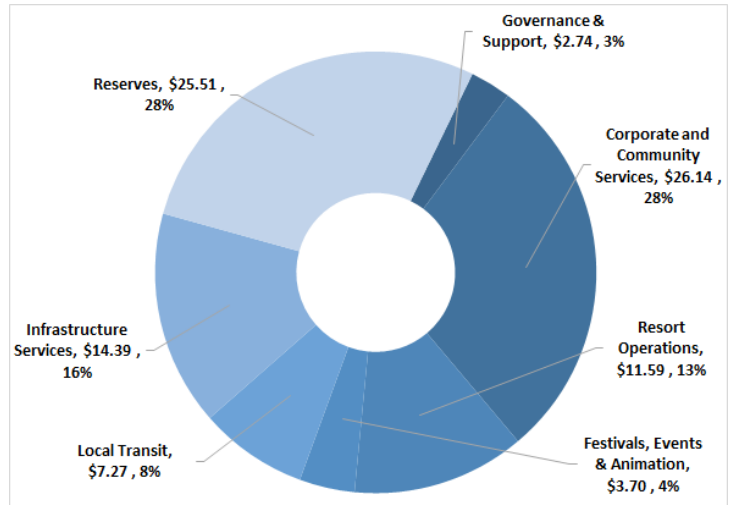
All amounts are presented on a non-consolidated basis which may give rise to variations from amounts included in the actual Five-Year Financial Plan Bylaw. Non-consolidated means that subsidiary companies of the municipality (Whistler Housing Authority for example) are not included and, interdepartmental sales and purchases have not been removed. This information is presented in the same format and order as the quarterly financial reports that are prepared during the year.

Certain types of revenue and costs not allocated to a specific department are not included in this document. Examples are property taxes, investment income and reserve contributions. These amounts are not allocated as they are not directly related to operational activities. In addition, the scope of work, environmental conditions, council priorities and other factors will give rise to variations in year over year changes. As such, this document is intended to provide an overview of revenues and the financial resources required to provide services and, revenues generated, at a departmental level.

Revenue Categories 2019 Budget



Expenditure Categories 2019 Budget



**Resort Municipality Of Whistler**  
**Comparative Summary of Department Operations**

<b>Division 1100 Mayor and Council</b>	<b>2018 Preliminary Results</b>	<b>2018 Budget</b>	<b>2019 Proposed Budget</b>
<b>Mayor &amp; Council</b>			
Revenues	0	0	0
Expenses	444,861	442,354	472,233
<b>Total</b>	<b>444,861</b>	<b>442,354</b>	<b>472,233</b>
<b>Mayor and Council Total</b>	<b>444,861</b>	<b>442,354</b>	<b>472,233</b>

**Resort Municipality Of Whistler**  
**Comparative Summary of Department Operations**

<b>Division 1200 CAO Office</b>	<b>2018 Preliminary Result</b>	<b>2018 Budget</b>	<b>2019 Proposed Budget</b>
<b>Administrator</b>			
Revenues	0	0	0
Expenses	810,935	885,071	721,210
<b>Total</b>	<b>810,935</b>	<b>885,071</b>	<b>721,210</b>
<b>Communications</b>			
Revenues	0	0	0
Expenses	508,048	553,590	592,461
<b>Total</b>	<b>508,048</b>	<b>553,590</b>	<b>592,461</b>
<b>Human Resources</b>			
Revenues	0	0	0
Expenses	836,444	945,056	958,490
<b>Total</b>	<b>836,444</b>	<b>945,056</b>	<b>958,490</b>
<b>CAO Office Total</b>	<b>2,155,427</b>	<b>2,383,717</b>	<b>2,272,160</b>

<b>Division 5000 Resort Experience</b>	<b>2018 Preliminary Results</b>	<b>2018 Budget</b>	<b>2019 Proposed Budget</b>
<b>Cultural Planning and Development</b>			
Revenues	(38,133)	0	0
Expenses	197,036	172,270	160,090
<b>Total</b>	<b>158,903</b>	<b>172,270</b>	<b>160,090</b>
<b>Village Events and Animation</b>			
Revenues	(3,133,509)	(3,545,923)	(3,509,756)
Expenses	3,530,756	3,753,159	3,701,591
Project Expenditures	0	0	0
<b>Total</b>	<b>397,247</b>	<b>207,236</b>	<b>191,835</b>
<b>Division Administration</b>			
Revenues	(31,575)	(75,000)	(40,000)
Expenses	401,987	394,621	340,813
<b>Total</b>	<b>370,412</b>	<b>319,621</b>	<b>300,813</b>
<b>Resort Operations</b>			
Revenues	(2,601,431)	(2,496,143)	(2,755,968)
Expenses	5,440,771	5,394,861	5,466,900
Project Expenditures	0	0	0
<b>Total</b>	<b>2,839,341</b>	<b>2,898,718</b>	<b>2,710,932</b>

**Resort Municipality Of Whistler**  
**Comparative Summary of Department Operations**

<b>Division 5000 Resort Experience</b>	<b>2018 Preliminary Results</b>	<b>2018 Budget</b>	<b>2019 Proposed Budget</b>
<b>Facilities</b>			
Revenues	(366,641)	(417,054)	(901,328)
Expenses	2,036,240	1,994,648	2,557,982
<b>Total</b>	<b>1,669,599</b>	<b>1,577,594</b>	<b>1,656,654</b>
<b>Planning (ALL)</b>			
Revenues	(97,779)	(69,600)	(69,350)
Expenses	1,645,605	1,677,382	1,782,497
Grants & Contributions	(123,175)	(106,000)	(120,000)
Project Expenditures	149,468	105,815	123,500
<b>Total</b>	<b>1,574,119</b>	<b>1,607,597</b>	<b>1,716,647</b>
<b>Building Department Services</b>			
Revenues	(1,500,077)	(1,154,221)	(1,454,221)
Expenses	1,072,406	1,124,222	1,159,321
<b>Total</b>	<b>(427,671)</b>	<b>(29,999)</b>	<b>(294,900)</b>
<b>Resort Experience Total</b>	<b>6,581,950</b>	<b>6,753,037</b>	<b>6,442,071</b>

**Resort Municipality Of Whistler**  
**Comparative Summary of Department Operations**

<b>Division 6000 Infrastructure Services</b>	<b>2018 Preliminary Results</b>	<b>2018 Budget</b>	<b>2019 Proposed Budget</b>
<b>Infrastructure Services Administration</b>			
Revenues	0	0	0
Expenses	287,391	332,643	327,908
Project Expenditures	0	0	0
<b>Total</b>	<b>287,391</b>	<b>332,643</b>	<b>327,908</b>
<b>Development Services/Energy Mgmt</b>			
Revenues	(39,033)	(58,268)	(13,500)
Expenses	573,147	707,568	621,358
Grants & Contributions	0	0	0
<b>Total</b>	<b>534,114</b>	<b>649,300</b>	<b>607,858</b>
<b>Transportation</b>			
Revenues	(51)	(4,000)	0
Expenses	2,219,133	2,589,226	2,562,021
Project Expenditures	0	0	0
<b>Total</b>	<b>2,219,082</b>	<b>2,585,226</b>	<b>2,562,021</b>
<b>Central Services</b>			
Revenues	(2,638,020)	(3,494,660)	(2,711,194)
Expenses	2,476,055	2,427,015	2,660,570
<b>Total</b>	<b>(161,965)</b>	<b>(1,067,645)</b>	<b>(50,624)</b>

<b>Division 6000 Infrastructure Services</b>	<b>2018 Preliminary Results</b>	<b>2018 Budget</b>	<b>2019 Proposed Budget</b>
<b>Environmental Operations</b>			
Revenues	(2,378,900)	(2,397,971)	0
Expenses	2,378,900	2,397,971	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Solid Waste</b>			
Revenues	(7,023,613)	(6,935,344)	(7,020,615)
Expenses	6,133,296	6,362,816	6,102,774
<b>Total</b>	<b>(890,317)</b>	<b>(572,528)</b>	<b>(917,841)</b>
<b>Transit</b>			
Revenues	(3,858,243)	(4,501,250)	(3,894,500)
Expenses	6,759,750	7,003,771	7,266,400
<b>Total</b>	<b>2,901,507</b>	<b>2,502,521</b>	<b>3,371,900</b>
<b>Water Fund</b>			
Revenues	(6,867,891)	(6,845,799)	(7,236,615)
Expenses	3,382,697	3,287,100	3,198,408
Project Expenditures	0	0	0
<b>Total</b>	<b>(3,485,194)</b>	<b>(3,558,699)</b>	<b>(4,038,207)</b>
<b>Sewer Fund</b>			
Revenues	(8,235,795)	(7,879,157)	(8,307,031)
Expenses	4,688,197	4,973,653	5,006,101
<b>Total</b>	<b>(3,547,598)</b>	<b>(2,905,504)</b>	<b>(3,300,930)</b>
<b>Infrastructure Services Total</b>	<b>(2,142,979)</b>	<b>(2,034,685)</b>	<b>(1,437,916)</b>



**Resort Municipality Of Whistler**  
**Comparative Summary of Department Operations**

<b>Division 7000</b> <b>Corporate and Community Services</b>	<b>2018</b> <b>Preliminary Results</b>	<b>2018</b> <b>Budget</b>	<b>2019</b> <b>Proposed Budget</b>
<b>Finance</b>			
Revenues	(101,492)	(97,390)	(102,000)
Expenses	1,943,038	2,064,590	2,070,286
Project Expenditures	0	0	0
<b>Total</b>	<b>1,841,546</b>	<b>1,967,200</b>	<b>1,968,286</b>
<b>Legislative Services &amp; Environmental Stewardship</b>			
Revenues	(19,514)	(17,000)	(50,235)
Expenses	1,179,602	1,192,234	1,423,953
<b>Total</b>	<b>1,160,088</b>	<b>1,175,234</b>	<b>1,373,718</b>
<b>Information Technology</b>			
Revenues	(67,994)	(64,800)	(65,558)
Expenses	1,544,239	1,595,230	1,642,033
Project Expenditures	0	0	0
<b>Total</b>	<b>1,476,245</b>	<b>1,530,430</b>	<b>1,576,475</b>
<b>Protective Services</b>			
Revenues	(4,104,219)	(3,543,455)	(4,411,356)
Expenses	6,352,084	6,653,998	7,045,455
Grants & Contributions	0	0	0
Project Expenditures	7,022	0	0
<b>Total</b>	<b>2,254,887</b>	<b>3,110,543</b>	<b>2,634,099</b>
<b>Fire Rescue Service</b>			
Revenues	(106,824)	(38,200)	(50,000)
Expenses	4,452,900	4,441,855	4,739,395
Project Expenditures	0	0	0
<b>Total</b>	<b>4,346,076</b>	<b>4,403,655</b>	<b>4,689,395</b>

**Resort Municipality Of Whistler**  
**Comparative Summary of Department Operations**

<b>Division 7000</b> <b>Corporate and Community Services</b>	<b>2018</b> <b>Preliminary Results</b>	<b>2018</b> <b>Budget</b>	<b>2019</b> <b>Proposed Budget</b>
<b>Whistler Public Library</b>			
Revenues	(178,607)	(166,900)	(161,400)
Expenses	1,211,878	1,205,013	1,307,002
<b>Total</b>	<b>1,033,271</b>	<b>1,038,113</b>	<b>1,145,602</b>
<b>Recreation</b>			
Revenues	(1,426,294)	(1,327,501)	(1,429,631)
Expenses	2,323,111	2,385,433	2,494,933
Project Expenditures	0	0	0
<b>Total</b>	<b>896,816</b>	<b>1,057,932</b>	<b>1,065,302</b>
<b>Meadow Park Sports Centre</b>			
Revenues	(1,949,590)	(1,924,710)	(1,963,406)
Expenses	3,567,994	3,639,481	3,794,050
Project Expenditures	0	0	0
<b>Total</b>	<b>1,618,404</b>	<b>1,714,771</b>	<b>1,830,644</b>
<b>Corporate and Community Services General</b>			
Revenues	0	0	0
Expenses	267,219	290,647	276,199
<b>Total</b>	<b>267,219</b>	<b>290,647</b>	<b>276,199</b>
<b>Corporate and Community Services Total</b>	<b>14,894,552</b>	<b>16,288,525</b>	<b>16,559,721</b>



**THE RESORT MUNICIPALITY OF WHISTLER**

**Host Mountain Resort**  
2010 Olympic and Paralympic  
Winter Games

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