

**Resort Municipality of Whistler
Consolidated Financial Statements
For the year ended December 31, 2015**

**Resort Municipality of Whistler
December 31, 2015**

Council

Mayor
Councilors

Nancy Wilhelm-Morden
Jack Crompton
Jen Ford
John Grills
Sue Maxwell
Andrée Janyk
Steve Anderson

Appointed Officers

Administrator
Director of Finance
General Manager of Corporate and Community Services
General Manager of Infrastructure Services
General Manager of Resort Experience
Corporate Officer

Mike Furey
Ken Roggeman
Norm McPhail
James Hallisey
Jan Jansen
Laurie-Anne Schimek

Solicitors

Young, Anderson

Bankers

Royal Bank of Canada
BlueShore Financial

Auditors

BDO Canada LLP

Police

Royal Canadian Mounted Police

**Resort Municipality of Whistler
Consolidated Financial Statements
For the year ended December 31, 2015**

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**Resort Municipality of Whistler
December 31, 2015**

Management's Responsibility for Financial Reporting

The Council of the Resort Municipality of Whistler ("RMOW") has delegated the responsibility for the integrity and objectivity of the financial information contained in the consolidated financial statements to the management of the RMOW. The consolidated financial statements which, in part, are based on informed judgments and estimates, have been prepared by management in accordance with Canadian public sector accounting standards, which have been applied on a basis consistent with that of the preceding year.

To assist in carrying out their responsibility, management maintains an accounting system and internal controls to provide reasonable assurance that transactions are executed and recorded in accordance with authorization, and that financial records are reliable for preparation of financial statements.

The Mayor and Council oversee management's responsibilities for the financial reporting and internal control systems. Mayor and Council review internal financial statements on a regular basis, and the Audit and Finance Committee meets periodically with management and the independent auditors to satisfy themselves that management's responsibilities are properly discharged. Council annually reviews and approves the consolidated financial statements.

The RMOW's independent auditors, BDO Canada LLP, are engaged to express an opinion as to whether these consolidated financial statements present fairly the RMOW's consolidated financial position, financial activities and cash flows in accordance with Canadian public sector accounting standards. Their opinion is based on procedures they consider sufficient to support such an opinion in accordance with Canadian generally accepted auditing standards.

The consolidated financial statements have, in management's opinion, been properly prepared within reasonable limits of materiality and in accordance with Canadian public sector accounting standards.

A handwritten signature in black ink, appearing to read "K. Roggeman", is written over a horizontal dashed line.

Ken Roggeman
Director of Finance
May 3, 2016



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BDO Canada LLP
202 - 1200 Alpha Lake Road
Whistler, BC, V0N 1B1
Canada

Independent Auditor's Report

To the Mayor and Council of the Resort Municipality of Whistler

We have audited the accompanying consolidated financial statements of the Resort Municipality of Whistler, which comprise the Consolidated Statement of Financial Position as at December 31, 2015 and the Consolidated Statements of Operations, Change in Net Financial Assets and Cash Flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform an audit to obtain reasonable assurance whether the consolidated financial statements are free of material misstatement.

An audit includes performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Resort Municipality of Whistler as at December 31, 2015, and its consolidated results of operations, changes in net financial assets and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

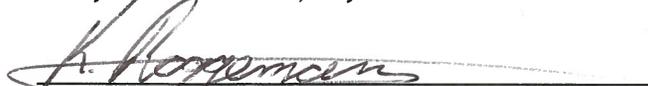
Chartered Professional Accountants

Whistler, British Columbia
May 3, 2016

**Resort Municipality of Whistler
Consolidated Statement of Financial Position**

| As at December 31 | 2015 | 2014 |
|--|-----------------------|-----------------------|
| Financial assets | | |
| Cash | \$ 2,909,167 | \$ 738,846 |
| Accounts receivable (Note 3) | 5,854,533 | 5,980,259 |
| Mortgage receivable (Note 4) | 666,667 | 1,000,000 |
| Portfolio investments (Note 5) | 103,364,037 | 99,144,065 |
| Olympic Village held for resale | 5,055,119 | 6,720,789 |
| Investment in government business enterprises (Note 6) | 1,453,379 | 1,472,903 |
| | 119,302,902 | 115,056,862 |
| Liabilities | | |
| Accounts payable (Note 7) | 11,564,828 | 11,111,209 |
| Employee future benefits (Note 8) | 541,900 | 640,600 |
| Landfill closure (Note 9) | 1,314,033 | 1,411,886 |
| Deferred revenue | 292,859 | 295,755 |
| Deferred contributions | 1,390,280 | 1,343,957 |
| Long-term debt (Note 10, Schedule 2) | 30,635,025 | 33,264,213 |
| | 45,738,925 | 48,067,620 |
| Net financial assets | 73,563,977 | 66,989,242 |
| Non-financial assets | | |
| Inventory | 285,933 | 262,511 |
| Prepays | 741,149 | 317,929 |
| Tangible capital assets (Note 11) | 427,059,722 | 429,505,887 |
| | 428,086,804 | 430,086,327 |
| Accumulated surplus (Note 12) | \$ 501,650,781 | \$ 497,075,569 |


Nancy Wilhelm-Morden, Mayor


Ken Roggeman, Director of Finance

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

Resort Municipality of Whistler Consolidated Statement of Operations

| For the year ended December 31 | 2015 Financial Plan | 2015 Actual | 2014 Actual |
|---|--------------------------------|------------------------|------------------------|
| | (Note 19) | | |
| Revenue (Schedule 4) | | | |
| Taxation revenue (Note 13) | \$ 43,255,128 | \$ 43,110,746 | \$ 42,288,677 |
| Government transfers and grant revenue (Schedule 3) | 10,479,073 | 9,629,277 | 15,285,801 |
| Fees and charges (Note 14) | 21,996,875 | 23,149,879 | 22,355,073 |
| Investment income | 2,105,953 | 2,703,615 | 3,200,908 |
| Contribution from developers | - | - | 15,000 |
| Works and services charges | 278,433 | 1,806,749 | 486,151 |
| Loss on disposal of tangible capital assets | 141,600 | (740,241) | (292,696) |
| Income (loss) from government business enterprises (Note 6) | - | (19,525) | 97,661 |
| Other income | 1,644,152 | 2,500,259 | 2,993,774 |
| Olympic Village unit sales | 4,491,667 | 1,431,000 | 2,525,000 |
| | 84,392,881 | 83,571,759 | 88,955,349 |
| Expenses (Note 18 and Schedule 4) | | | |
| General government services | 6,016,523 | 6,613,295 | 5,845,293 |
| Resort experience | 12,985,045 | 12,455,846 | 12,367,363 |
| Infrastructure services | 21,402,494 | 21,294,985 | 21,243,254 |
| Corporate and community services | 19,474,037 | 19,378,486 | 19,140,528 |
| Infrastructure maintenance and amortization | 18,871,725 | 15,488,516 | 15,315,981 |
| Wholly-owned subsidiaries | 3,566,230 | 3,765,419 | 4,350,946 |
| | 82,316,054 | 78,996,547 | 78,263,365 |
| Annual surplus | 2,076,827 | 4,575,212 | 10,691,984 |
| Accumulated surplus, beginning of year | 497,075,569 | 497,075,569 | 486,383,585 |
| Accumulated surplus, end of year | \$ 499,152,396 | \$ 501,650,781 | \$ 497,075,569 |

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

Resort Municipality of Whistler
Consolidated Statement of Change in Net Financial Assets

| For the year ended December 31 | 2015 Financial Plan | 2015 Actual | 2014 Actual |
|---|--------------------------------------|------------------------------|------------------------------|
| | (Note 19) | | |
| Annual surplus | \$ 2,076,827 | \$ 4,575,212 | \$ 10,691,984 |
| Acquisition of tangible capital assets | (18,233,738) | (8,495,443) | (8,164,406) |
| Amortization of tangible capital assets | 10,848,180 | 10,963,633 | 10,915,944 |
| Loss on sale of tangible capital assets | - | 740,241 | 292,696 |
| Transfer from property for resale to tangible capital assets | - | (850,000) | - |
| Proceeds on sale of tangible capital assets | - | 87,734 | 142,352 |
| | (7,385,558) | 2,446,165 | 3,186,586 |
| Acquisition of supplies inventory | - | (23,422) | (42,327) |
| Net use (acquisition) of prepaid expenses | - | (423,220) | 171,565 |
| Change in net financial assets for the year | (5,308,731) | 6,574,735 | 14,007,808 |
| Net financial assets, beginning of year | 66,989,242 | 66,989,242 | 52,981,434 |
| Net financial assets, end of year | \$ 61,680,511 | \$ 73,563,977 | \$ 66,989,242 |

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

Resort Municipality of Whistler
Consolidated Statement of Cash Flows

For the year ended December 31

2015

2014

Cash provided by (used in)

Operating transactions

| | | |
|--|-------------------|-------------------|
| Annual surplus | \$ 4,575,212 | \$ 10,691,984 |
| Items not utilizing cash: | | |
| Amortization | 10,963,633 | 10,915,944 |
| Cost of sales Olympic Village units | 815,670 | 1,431,169 |
| Revaluation of landfill post-closure care costs | (97,853) | 431,983 |
| Loss on disposal of capital assets | 740,241 | 292,696 |
| Revaluation of post employment benefits | (98,700) | (743,400) |
| Equity change in government business enterprises | 19,525 | (97,661) |
| Changes in non-cash working capital balances | 492,142 | 1,022,381 |
| Net cash provided by operating transactions | <u>17,409,870</u> | <u>23,945,096</u> |

Capital transactions

| | | |
|--|--------------------|--------------------|
| Cash used to acquire tangible capital assets | (8,495,443) | (8,164,406) |
| Proceeds on sale of tangible capital assets | 87,734 | 142,352 |
| Net cash used by capital transactions | <u>(8,407,709)</u> | <u>(8,022,054)</u> |

Investing transactions

| | | |
|-----------------------------------|--------------------|---------------------|
| Purchase of portfolio investments | <u>(4,219,972)</u> | <u>(19,197,405)</u> |
|-----------------------------------|--------------------|---------------------|

Financing transactions

| | | |
|---|--------------------|--------------------|
| Construction loan proceeds | 17,320 | 1,769,500 |
| Repayment of debt | <u>(2,629,188)</u> | <u>(2,470,633)</u> |
| Net cash used by financing transactions | <u>(2,611,868)</u> | <u>(701,133)</u> |

Increase (decrease) in cash during the year 2,170,321 (3,975,496)

Cash, beginning of year 738,846 4,714,342

Cash, end of year \$ 2,909,167 \$ 738,846

Supplemental information

| | | |
|---------------|---------------------|---------------------|
| Interest paid | <u>\$ 1,973,822</u> | <u>\$ 1,908,721</u> |
|---------------|---------------------|---------------------|

Resort Municipality of Whistler Consolidated Notes to the Financial Statements

December 31, 2015

1. Significant Accounting Policies

The Resort Municipality of Whistler ("RMOW") is responsible for preparation and fair presentation of its consolidated financial statements in accordance with Canadian public sector accounting standards for local governments using guidelines developed by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada. The accounting policies of the RMOW include the following:

Reporting Entity These consolidated financial statements consolidate the accounts of all the Funds of the RMOW and all entities controlled by the RMOW. Controlled entities include:

Whistler Village Land Co. Ltd. - Owns and operates various parking and other structures in the RMOW.

Whistler Housing Authority Ltd. - Provision, administration and management of resident restricted housing for individuals and families that live and work in the Whistler area.

Emerald Forest Trust - Recipient of Emerald Forest parklands.

591003 BC Ltd. - Ownership of a portion of Emerald Forest parklands.

Whistler 2020 Development Corp. - This wholly-owned subsidiary of the RMOW was responsible for the development and subsequent sale of the 2010 Winter Olympic and Paralympic Games Athletes' Village (the "Olympic Village").

Cash Cash is made up of the total of the bank account balances of the RMOW and its subsidiaries, petty cash and operating till floats. It is adjusted for deposits and accrued interest held by the Municipality and its subsidiaries for security deposits held in connection with building, development, and other permits, security deposits on rental units and prepaid rent.

Portfolio Investments Porfolio investments include term deposits, bonds, bond funds and Municipal Finance Authority of British Columbia (MFA) pooled investments, by which market based unit values are allocated amongst the participants in the investment pool. Portfolio investments are carried at cost plus accrued interest but are written down to net realizable value when there has been, in management's opinion, a permanent decline in value.

Mortgage Receivable The mortgage receivable is carried at cost plus accrued interest and is reviewed for impairment at the end of each financial reporting period.

Resort Municipality of Whistler
Consolidated Notes to Financial Statements

December 31, 2015

1. Significant Accounting Policies (Continued)

Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of goods and services. They have useful lives extending beyond the current year and are not intended for sale in ordinary course of operation.

Tangible Capital Assets

Tangible capital assets are a special class of non-financial assets and are recorded at cost less accumulated amortization and are classified according to their functional use. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Amortization is recorded on a straight line basis over the estimated life of the tangible capital asset commencing once the asset is put into use.

| Type | Major Asset Category | Useful Life Range |
|----------------|----------------------|-------------------|
| General | Land | n/a |
| | Land improvements | 20 - 75 years |
| | Buildings | 15 - 69 years |
| | Equipment | 4 - 75 years |
| Infrastructure | Transportation | 20 - 75 years |
| | Water | 30 - 100 years |
| | Sewer | 40 - 90 years |
| | Drainage | 75 - 100 years |

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

Works of art and cultural and historic assets are not recorded as assets in these financial statements.

The Resort Municipality of Whistler does not capitalize interest costs associated with the construction of a tangible capital asset.

Leases

The RMOW records leases that transfer substantially all the risks and benefits of ownership to the RMOW as capital leases. The related equipment is capitalized at its fair market value at the time of acquisition and is amortized at the same rates as purchased equipment. An offsetting obligation is also recorded which is reduced as lease payments are made after accounting for the implied interest portion.

All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

Resort Municipality of Whistler
Consolidated Notes to Financial Statements

December 31, 2015

1. Significant Accounting Policies (Continued)

**Inventory of
Materials and
Supplies**

Inventory is recorded at cost, net of an allowance for obsolete stock. Cost is determined on a weighted average basis.

**Employee Benefit
Plans**

The RMOW records liabilities for accrued employee benefits in the period in which they are earned. A summary of these benefits is as follows:

- Employees are entitled to compensation for unused vacation credit when they leave the RMOW's employment. The amount of any carried forward vacation credit is limited and any excess is paid out annually.
- Employees may accumulate unused sick leave during their term of employment but are not entitled to compensation for unused sick leave when they leave the RMOW's employment. The amount of unused sick leave carried forward annually is limited.

**Revenue
Recognition**

Taxes and parcel taxes are recognized as revenue in the year they are levied.

Through the British Columbia Assessments appeal process, taxes may be adjusted by way of supplementary roll adjustments. Estimates are made of potential adjustments to taxes. Any additional adjustments required over that estimated are recognized at the time they are awarded. Levies imposed by other taxing authorities are not included as Taxes for municipal purposes. Levies imposed for Regional District services and other taxing authorities are not included.

Charges for sewer, water, and solidwaste are recorded as user fees.

Connection fee revenues are recognized when the connection has been established.

Sales of service and other revenue are recognized on an accrual basis.

**Government
Transfers**

Government transfers, which include legislative grants, are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Any resulting liability is recognized in the statement of operations as the stipulation liabilities are settled.

Interest on Debt

RMOW records interest expense on an accrual basis.

Resort Municipality of Whistler
Consolidated Notes to Financial Statements

December 31, 2015

1. Significant Accounting Policies (Continued)

**Deferred Revenue
and Deferred
Contributions**

Deferred revenue results from the collection of revenue from business licences and other sources that are related to the next fiscal year.

Deferred contributions represent funds collected from third parties for use in specific capital projects and may be refundable to the contributor in certain circumstances.

**Financial Plan
Amounts**

Financial Plan amounts reflect the Five Year Financial Plan as adopted on April 14, 2015, with minor subsequent reallocations, reclassifications, and consolidations of subsidiary budgets to conform with the financial statement presentation.

Use of Estimates

The preparation of consolidated financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements, and the reported revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. The areas requiring the greatest level of estimation for the RMOW are the landfill closure, useful lives of tangible capital assets, certain employee future benefit liabilities, Olympic Village held for sale valuation and contingent liabilities.

**Financial
Instruments**

The RMOW's financial instruments consist of cash, accounts receivable, mortgage receivable, portfolio investments, accounts payable, construction loans and long-term debt. Unless otherwise indicated, it is management's opinion that the RMOW is not exposed to any significant interest, credit or currency risks arising from these financial instruments.

**Segmented
Information**

RMOW segments its operations for financial reporting purposes based upon areas of managerial responsibility. This information is provided in Schedule 4.

Resort Municipality of Whistler
Consolidated Notes to Financial Statements

December 31, 2015

1. Significant Accounting Policies (Continued)

**Olympic Village
Held for Resale**

Subsidiary Whistler 2020 Development Corp. ("WDC") developed the Athletes' Village for the 2010 Olympic and Paralympic Games. WDC has sold all of the residential units. Development lots make up the remaining inventory to be sold. Proceeds from the sales must be used to repay any debts; any excess must be paid into a statutory reserve to fund future resident restricted housing.

Management regularly reviews the carrying value of the property in comparison to expected future costs and expected recoveries on sales. Should the carrying value exceed expected recoveries, the property would be written down to its net recoverable value at such time.

**Trusts Under
Administration**

Public sector accounting standards require that trusts administered by a government should be excluded from the government reporting entity, (see Note 17).

**Adoption of
New Accounting
Policy**

Effective January 1, 2015, the RMOW adopted the new Public Sector Accounting Standard PS 3260, Liability for Contaminated Sites. The new standard can be applied retroactively or prospectively and the RMOW has elected to apply it prospectively.

Under PS 3260, governments are required to accrue a liability for the costs to remediate a contaminated site. Liabilities are recognized when an environmental standard exists, contamination exceeds the standard, the government has responsibility for remediation, future economic benefits will be given up and a reasonable estimate can be made.

Management has assessed its potential liabilities under the new standard including sites that are no longer in productive use and sites which the RMOW accepts responsibility. There were no such sites that had contamination in excess of an environmental standard which required remediation at this time, therefore no liability was recognized on transition as at January 1, 2015 or at December 31, 2015.

Resort Municipality of Whistler
Consolidated Notes to Financial Statements

December 31, 2015

2. Nature of Operations

The Resort Municipality of Whistler ("RMOW") is a local government situated in the province of British Columbia, Canada. The RMOW is subject to the laws and regulations of the provincial statutes of the *Community Charter*, the *Local Government Act* and the *Resort Municipality of Whistler Act*. Local governments in Canada are not subject to income tax. The RMOW provides community services to its taxpayers and as a world class destination resort it is responsible for creating and maintaining an infrastructure to serve a population much in excess of the number of full time residents.

The RMOW is one of many Whistler organizations that have partnered in Whistler 2020 which is a long-term community-wide plan that is guided by our values and sustainability principles and sets out a shared vision of what the resort community will look like in a successful and sustainable future. The RMOW has structured the organization to adhere to the priorities outlined in Whistler 2020 and the consolidated financial statements have also been prepared using this same organizational structure.

3. Accounts Receivable

| | <u>2015</u> | <u>2014</u> |
|-------------------|---------------------|---------------------|
| Property taxes | \$ 1,978,541 | \$ 2,408,721 |
| Other governments | 1,357,914 | 1,393,953 |
| Other | 2,518,078 | 2,177,585 |
| | <u>\$ 5,854,533</u> | <u>\$ 5,980,259</u> |

4. Mortgage Receivable

The RMOW, through WDC, has a mortgage receivable as the result of a property sale during 2013. The principal of the mortgage is due June 2016 and accrued interest at 2% until July 25, 2015, 5% from July 26, 2015 to December 6, 2015 and 7% thereafter. The property sold has been registered as security against the mortgage.

**Resort Municipality of Whistler
Consolidated Notes to Financial Statements**

December 31, 2015

5. Portfolio Investments

| | 2015 | 2014 |
|---|-----------------------|----------------------|
| <u>Municipal Finance Authority Pooled Funds</u> | | |
| Short-term bond fund | 42,251,255 | 41,232,956 |
| Intermediate fund | 1,725,167 | 2,695,906 |
| <u>Other</u> | | |
| Mutual funds | \$ 2,094,995 | \$ 2,124,576 |
| Bonds | 8,499,998 | 5,500,000 |
| Term deposits | 47,484,320 | 46,461,900 |
| Accrued interest and other | 1,308,302 | 1,128,727 |
| | \$ 103,364,037 | \$ 99,144,065 |

Mutual funds consist primarily of real return bonds and inflation-linked bonds issued by Canadian and foreign governments (US) with a rating of AAA and with maturities ranging from one to 30 years. Yields on the bonds range from 1.25% to 4.50%. Approximately 18% of the underlying fund assets are denominated in US dollars.

Bonds consist of British Columbia, Ontario and Nova Scotia provincial government bonds. The British Columbia and Ontario bonds mature in 2017 and the Nova Scotia bond matures in 2022. They have yields of 2.19%, 2.28% and 2.00%, respectively.

Term deposits are various bank GICs maturing from January 2016 to July 2020 and have yields ranging from 1.25% to 2.9%.

MFA pooled funds are recorded at their fair value which approximates cost. In 2015, MFA pooled funds yielded 2.12% (2014 - 2.95%).

Other investments are recorded at cost less impairment, if any.

Resort Municipality of Whistler
Consolidated Notes to Financial Statements

December 31, 2015

6. Investment in Government Business Enterprises

In 2004, RMOW purchased 50% of the outstanding shares of Whistler.com Systems Inc. along with 50% of the shares of its affiliate Tourdex.com Systems Inc., a locally based company that provides reservation services for properties in Whistler. Purchase price was \$925,000.

Results from operations in government business enterprises are included in Income from government business enterprises.

Condensed Financial Information for 2015:

| | Whistler.com | Tourdex.com |
|----------------------|---------------------|--------------------|
| Financial assets | \$ 1,914,624 | \$ - |
| Non financial assets | 97,795 | 335,751 |
| | 2,012,419 | 335,751 |
| Liabilities | 928,297 | 274,733 |
| Debt | - | - |
| Equity | 1,084,122 | 61,018 |
| | \$ 2,012,419 | \$ 335,751 |
| Revenues | \$ 1,749,021 | \$ - |
| Expenses | 1,785,713 | 2,358 |
| Net income (loss) | \$ (36,692) | \$ (2,358) |

7. Accounts Payable

| | 2015 | 2014 |
|-------------------------|----------------------|----------------------|
| Other governments | \$ 377,109 | \$ 375,329 |
| Public transit and RCMP | 2,378,033 | 2,351,814 |
| Trade accounts | 7,329,388 | 7,080,656 |
| Payroll | 1,480,298 | 1,303,410 |
| | \$ 11,564,828 | \$ 11,111,209 |

Resort Municipality of Whistler
Consolidated Notes to Financial Statements

December 31, 2015

8. Employment Future Benefits

The RMOW provides paid sick leave to qualifying employees. Unused amounts up to a maximum of 120 days can be banked for future use. Management has accounted for this liability based on the results of an actuarial valuation done by an independent firm. The valuation uses a projected benefit actuarial valuation method pro rated on services, and will be reviewed on a periodic basis. The 2015 extrapolation is based on actual data as at December 31, 2015. The rate of compensation increase based on age, gender, inflation and job description, ranged from 2.58% to 4.63% annually. The RMOW has fully expensed the employee future benefits. In 2015, the actuarial valuation used a discount rate of 3.2% (2014 - 3.2%).

| | 2015 | 2014 |
|---|------------|--------------|
| Balance, beginning of year | \$ 640,600 | \$ 1,384,000 |
| Current service costs, including interest | 5,200 | 335,100 |
| Benefits paid | (103,900) | (1,078,500) |
| Balance, end of year | \$ 541,900 | \$ 640,600 |
| Accrued benefit obligation | \$ 264,600 | \$ 347,800 |
| Unamortized net actuarial gain | 277,300 | 292,800 |
| Accrued benefit liability | \$ 541,900 | \$ 640,600 |

9. Landfill Future Closure and Post-Closure Care Costs

The RMOW operated a landfill site until its closure in 2005. The RMOW is obligated by government legislation to fund closure and post closure costs related to this site. In 2015 the recorded liability amount was decreased from \$1,411,886 to \$1,314,033 to reflect changes to the RMOW's estimated future post closure care costs. The liability is calculated based on the discounted estimated future cash flows associated with post-closure activities. Estimated future cash flows are discounted at 3.65% (2014 - 3.30%) and inflation is estimated at 1.00% (2014 - 1.00%) per annum.

Resort Municipality of Whistler
Consolidated Notes to Financial Statements

December 31, 2015

10. Long-term Debt

Details of outstanding debt are outlined in Schedule 2.

Future payments required are as follows:

| | RMOW | Subsidiaries | Total | Interest |
|-----------------------|----------------------|---------------------|----------------------|----------------------|
| 2016 | \$ 1,567,337 | \$ 1,230,029 | \$ 2,797,366 | \$ 1,822,390 |
| 2017 | 1,381,148 | 2,408,114 | 3,789,262 | 1,778,746 |
| 2018 | 1,244,327 | 431,654 | 1,675,981 | 1,674,500 |
| 2019 | 973,631 | 457,622 | 1,431,253 | 1,471,116 |
| 2020 | 973,631 | 3,343,229 | 4,316,860 | 1,420,789 |
| Thereafter | 7,548,793 | 2,039,212 | 9,588,005 | 9,162,356 |
| Sinking fund earnings | 7,036,298 | | 7,036,298 | |
| | <u>\$ 20,725,165</u> | <u>\$ 9,909,860</u> | <u>\$ 30,635,025</u> | <u>\$ 17,329,897</u> |

Collateral for long-term debt for rental housing includes a first charge against rental housing and related assets, corporate guarantees, a general security agreement and assignment of rents.

Resort Municipality of Whistler
Notes to Financial Statements

December 31, 2015

11. Tangible Capital Assets

| | General | | | | | Infrastructure | | | | | 2015 Total |
|--|----------------------|----------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|-----------------------|---------------|
| | Land | Land improvements | Buildings | Equipment | Transportation | Water | Sewer | Drainage | Work in progress | | |
| Cost, beginning of year | \$ 89,019,263 | \$ 38,659,596 | \$ 159,365,061 | \$ 60,588,344 | \$ 68,617,137 | \$ 72,316,539 | \$ 52,378,177 | \$ 22,313,567 | \$ 2,569,667 | \$ 565,827,351 | |
| Additions | 261,927 | 141,939 | 927,199 | 1,836,985 | 628,602 | 2,871,170 | 319,438 | - | 1,508,183 | 8,495,443 | |
| Transfers | 850,000 | 71,438 | 1,435,807 | 177,235 | 692,511 | 239,939 | 20,261 | - | (2,637,191) | 850,000 | |
| Disposals & adjustments | - | - | (82,200) | (1,583,476) | - | (988,832) | (20,261) | - | - | (2,674,769) | |
| Cost, end of year | 90,131,190 | 38,872,973 | 161,645,867 | 61,019,088 | 69,938,250 | 74,438,816 | 52,697,615 | 22,313,567 | 1,440,659 | 572,498,025 | |
| Accumulated amortization, beginning of year | - | 7,012,035 | 53,163,571 | 18,934,420 | 21,379,458 | 17,882,934 | 12,137,704 | 5,811,342 | - | 136,321,464 | |
| Amortization | - | 779,393 | 3,965,069 | 2,783,752 | 1,509,572 | 1,005,705 | 626,168 | 293,974 | - | 10,963,633 | |
| Disposals & adjustments | - | - | (28,769) | (1,472,446) | - | (345,579) | - | - | - | (1,846,794) | |
| Accumulated amortization, end of year | - | 7,791,428 | 57,099,871 | 20,245,726 | 22,889,030 | 18,543,060 | 12,763,872 | 6,105,316 | - | 145,438,303 | |
| Net book value, year ended 2015 | \$ 90,131,190 | \$ 31,081,545 | \$ 104,545,996 | \$ 40,773,362 | \$ 47,049,220 | \$ 55,895,756 | \$ 39,933,743 | \$ 16,208,251 | \$ 1,440,659 | \$ 427,059,722 | |
| Net book value, year ended 2014 | \$ 89,019,263 | \$ 31,647,561 | \$ 106,201,490 | \$ 41,653,924 | \$ 47,237,679 | \$ 54,433,605 | \$ 40,240,473 | \$ 16,502,225 | \$ 2,569,667 | \$ 429,505,887 | |

**Resort Municipality of Whistler
Consolidated Notes to Financial Statements**

December 31, 2015

11. Tangible Capital Assets (Continued)

(a) Assets under construction:

Assets under construction having a cost of approximately \$1,440,659 (2014 - \$2,569,667) have not been amortized. Amortization of these assets will commence when the assets are put into service.

(b) Works of art and historical treasures:

The RMOW manages and controls various works of art and non-operational historical cultural assets including buildings, artifacts and sculptures located at Municipal sites and public display areas. These assets are not recorded as tangible capital assets and are not amortized.

12. Accumulated Surplus

Accumulated surplus consists of:

| | 2015 | 2014 |
|--|-----------------------|-----------------------|
| Reserve funds (Schedule 1) | \$ 89,716,116 | \$ 85,595,754 |
| Investment in Olympic Village for resale | 5,055,119 | 6,720,789 |
| Unallocated surplus | 10,454,849 | 8,517,352 |
| Investment in tangible capital assets | 396,424,697 | 396,241,674 |
| | \$ 501,650,781 | \$ 497,075,569 |

Reserve Fund

(a) Reserve funds

Reserve funds are funds that have been internally restricted by Council. Formal establishing bylaws have been adopted pursuant to the *Community Charter*, *Local Government Act*, and *Resort Municipality of Whistler Act* which define how these reserves are to be used.

Resort Municipality of Whistler
Consolidated Notes to Financial Statements

December 31, 2015

12. Accumulated Surplus (Continued)

Reserve Fund (Continued)

(b) Resort Municipality Initiative and Municipal and Regional District Tax (see Schedule 1)

The Municipal and Regional District Tax (MRDT) is funded by a tax on room rentals which is collected by the Province of British Columbia with a portion remitted to the RMOW monthly.

The Province of British Columbia created the Resort Municipality Initiative (RMI) to support the expansion, development and improvement of resorts in British Columbia to increase tourism, economic development and employment. In 2015, RMI funding was received for the funding period of April 1, 2015 to March 31, 2106.

Expenditures from both these funds are restricted to those set out in the establishing Order in Council for the 2% Hotel Tax and to an agreement between the RMOW and the Province of British Columbia for the Resort Municipality Initiative funding.

13. Taxation Revenue

Taxation revenue for general municipal purposes comprises the following amounts:

| | <u>2015</u> | % | <u>2014</u> | % |
|-------------------------------|----------------------|---------------|---------------|--------|
| Total taxation and levies | \$ 66,454,399 | 100.00 | \$ 65,335,643 | 100.00 |
| Hospital District | 535,571 | 0.81 | 507,176 | 0.78 |
| Regional District | 624,471 | 0.94 | 622,867 | 0.95 |
| B.C. Assessment Authority | 701,834 | 1.06 | 692,686 | 1.06 |
| Municipal Finance Authority | 2,258 | 0.00 | 2,137 | 0.00 |
| Province - school | 21,479,519 | 32.32 | 21,222,100 | 32.48 |
| | 23,343,653 | 35.13 | 23,046,966 | 35.27 |
| Municipal taxation and levies | 35,083,544 | | 34,356,998 | |
| 1% Utility tax | 535,313 | | 535,839 | |
| Parcel and frontage taxes | 7,491,889 | | 7,395,840 | |
| Net municipal taxation | \$ 43,110,746 | 64.87 | \$ 42,288,677 | 64.73 |

Resort Municipality of Whistler
Consolidated Notes to Financial Statements

December 31, 2015

14. Fees and Charges

| | 2015 | 2014 |
|--|----------------------|----------------------|
| Fees and charges are comprised as follows: | | |
| Permits and fines | \$ 4,311,662 | \$ 3,978,058 |
| Admissions and programs | 1,762,671 | 1,719,651 |
| Facility rental | 3,814,727 | 3,669,734 |
| Fares | 2,494,199 | 2,492,175 |
| User fees - utility funds | 10,766,620 | 10,495,455 |
| | \$ 23,149,879 | \$ 22,355,073 |

15. Contingent Liabilities

- (a) The RMOW and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trustee pension plan. The board of trustees, representing plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer contributory pension plan. Basic pension benefits provided are based on a formula. The Plan has about 185,000 active members and approximately 80,000 retired members. Active members include approximately 37,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate is then adjusted to the extent there is amortization of any funding deficit.

The most recent actuarial valuation as at December 31, 2012 indicated a \$1,370 million funding deficit for basic pension benefits on a going concern basis. The next valuation will be as at December 31, 2015 with results available later in 2016.

Employers participating in the Plan record their pension expense as the amount of employer contributions during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate with the result that there is no consistent and reliable basis for allocating the obligation, assets and costs to individual entities participating in the Plan.

The Resort Municipality of Whistler paid \$1,950,714 (2014 - \$1,659,369) for employer contributions while employees contributed \$1,748,019 (2014 - \$1,505,188) to the plan in fiscal 2015.

Resort Municipality of Whistler
Consolidated Notes to Financial Statements

December 31, 2015

15. Contingent Liabilities (Continued)

- (b) A number of legal claims have been initiated against the RMOW in varying and unspecified amounts. The outcome of these claims cannot reasonably be determined at this time. Any ultimate settlements will be recorded in the year the settlements occur.
- (c) The Whistler Village Land Co. Ltd., a subsidiary of the RMOW, has consented to the granting of a mortgage by Whistler Resort Association ("Tourism Whistler") to the Royal Bank of Canada by way of a sublease of the leasehold interest of the Conference centre facility, in the principal sum of \$5,887,500. Tourism Whistler currently holds a 99 year lease on the conference centre property. The RMOW has not guaranteed the mortgage but has allowed the asset to be used as security.
-

16. Commitments

The RMOW has an agreement with Tourism Whistler to pay to them an annual amount of \$17,800 plus 50% of the proceeds from the Municipal and Regional District Tax to a maximum of \$367,000, set in 1990. Both amounts are indexed to the Consumer Price Index. The current year contributions were \$639,308 (2014 - \$631,104).

In 2011 a second agreement with Tourism Whistler adds an additional amount of \$1,000,000 to be paid to Tourism Whistler calculated on a baseline of \$3.45 million of Municipal and Regional District Tax received. Any difference between the actual amount received and the baseline amount is split equally between the RMOW and Tourism Whistler. This agreement is in effect as long as the RMOW also receives this funding from the province. The current year contributions were \$1,562,340 (2014 - \$1,334,217).

17. Trust Funds

Not recorded in these consolidated financial statements are the Cemetery fund and refundable building, damage and security deposits. The following is a summary of trust fund transactions for the year:

| | <u>2015</u> | <u>2014</u> |
|-----------------------------|---------------------|---------------------|
| Balances, beginning of year | \$ 2,617,725 | \$ 2,965,613 |
| Contributions received | 1,537,241 | 904,471 |
| | <u>4,154,966</u> | <u>3,870,084</u> |
| Expenses and transfers | 2,140,388 | 1,252,359 |
| Balances, end of year | <u>\$ 2,014,578</u> | <u>\$ 2,617,725</u> |

Resort Municipality of Whistler
Consolidated Notes to Financial Statements

December 31, 2015

18. Expenses by Object

| | 2015 | 2014 |
|--|----------------------|----------------------|
| Payroll | \$ 28,438,289 | \$ 27,783,967 |
| Goods and services | 31,883,676 | 30,863,012 |
| Interest charges on long-term debt | 1,867,551 | 1,908,721 |
| Infrastructure maintenance | 5,125,581 | 4,927,897 |
| Landfill liability adjustment expense (Note 9) | (97,853) | 432,655 |
| Cost of sales Olympic Village units | 815,670 | 1,431,169 |
| Amortization (Note 11) | 10,963,633 | 10,915,944 |
| | \$ 78,996,547 | \$ 78,263,365 |

19. Financial Plan

Financial Plan amounts represent the Financial Plan bylaw adopted by Council on April 14, 2015 as adjusted to a "PSAB basis" in order to match the required presentation in the Statement of Operations and the Statement of Change in Net Financial Assets. This adjustment is necessary because certain revenue items in the Financial Plan are not considered revenues for PSAB purposes including transfers from reserves and other internal sources, collection of works and services charges and debt proceeds. Similarly capital expenditures and debt principal repayments are not considered expenses for PSAB purposes. The Financial Plan amounts are also presented on a consolidated basis and include the budgets for all entities that form part of the RMOW's reporting entity.

The following shows how these two different bases are reconciled:

| | 2015 |
|---|-----------------------|
| Excess of expenditure over revenue per Financial Plan bylaw | \$ (21,151,061) |
| Subsidiary budgets not included in bylaw | 3,432,316 |
| Debt principal repayments | 1,561,834 |
| Capital expenditure | 18,233,738 |
| Annual surplus on a PSAB basis | 2,076,827 |
| Acquisition of tangible capital assets | (18,233,738) |
| Amortization | 10,848,180 |
| Change in net financial assets | \$ (5,308,731) |

20. Comparative Figures

Certain comparative figures have been reclassified to conform with the current year's presentation.

Resort Municipality of Whistler
Schedule 1 - Consolidated Schedule of Reserves

For the year ended December 31

| | Balance 2014 | Total Contributions | Total Expenditures | Balance 2015 |
|-------------------------------------|----------------------|------------------------|-----------------------|----------------------|
| General fund | | | | |
| Municipal and regional district tax | \$ 2,832,259 | \$ 4,658,070 | \$ 4,697,375 | \$ 2,792,954 |
| Resort municipality initiative | 7,788,630 | 3,525,689 | 7,672,487 | 3,641,832 |
| Vehicle replacement | 4,987,689 | 890,831 | 423,798 | 5,454,722 |
| General operating | 5,668,653 | 1,586,231 | 1,504,581 | 5,750,303 |
| General capital | 20,344,397 | 6,295,537 | 2,539,016 | 24,100,918 |
| Library | 347,802 | 7,557 | 51,839 | 303,520 |
| Parking | 434,538 | 10,201 | - | 444,739 |
| Parkland | 536,812 | 12,602 | - | 549,414 |
| Recreation W/C | 2,749,151 | 761,927 | 1,139 | 3,509,939 |
| Transportation W/C | 6,691,294 | 685,869 | 4,034 | 7,373,129 |
| Employee housing | 2,061,221 | 66,920 | - | 2,128,141 |
| | <u>54,442,446</u> | <u>18,501,434</u> | <u>16,894,269</u> | <u>56,049,611</u> |
| Water fund | | | | |
| Water capital | 10,413,188 | 2,739,921 | 3,356,731 | 9,796,378 |
| Water operating | 3,966,208 | 1,083,053 | 137,813 | 4,911,448 |
| Water W/C | 1,159,152 | 137,454 | - | 1,296,606 |
| | <u>15,538,548</u> | <u>3,960,428</u> | <u>3,494,544</u> | <u>16,004,432</u> |
| Sewer fund | | | | |
| Sewer capital | 5,972,663 | 2,029,548 | 876,053 | 7,126,158 |
| Sewer operating | 923,410 | 422,182 | 87,920 | 1,257,672 |
| Sewer W/C | 8,465,104 | 669,487 | - | 9,134,591 |
| | <u>15,361,177</u> | <u>3,121,217</u> | <u>963,973</u> | <u>17,518,421</u> |
| Solid waste fund | | | | |
| Solid waste capital | (543,230) | 136,865 | 182,560 | (588,925) |
| Solid waste operating | 187,537 | 4,276 | 10,764 | 181,049 |
| | <u>(355,693)</u> | <u>141,141</u> | <u>193,324</u> | <u>(407,876)</u> |
| Total reserves | <u>84,986,478</u> | <u>25,724,220</u> | <u>21,546,110</u> | <u>89,164,588</u> |
| Controlled entities reserves | | | | |
| Whistler Housing Authority | | | | |
| Capital project reserve | 482,965 | - | - | 482,965 |
| Capital maintenance project reserve | (73,689) | 136,664 | 196,913 | (133,938) |
| Emergency reserve | - | 2,501 | - | 2,501 |
| Operating reserve | 200,000 | - | - | 200,000 |
| | <u>609,276</u> | <u>139,165</u> | <u>196,913</u> | <u>551,528</u> |
| Total | <u>\$ 85,595,754</u> | <u>\$ 25,863,385</u> | <u>\$ 21,743,023</u> | <u>\$ 89,716,116</u> |

Resort Municipality of Whistler
Schedule 2 - Consolidated Schedule of Long-term Debt
and Agreements Payable

As at December 31

| Bylaws | Purpose | Maturity | Interest rate | Balance outstanding | |
|-----------------------------|-------------------------------------|----------|---------------|----------------------|----------------------|
| | | | | 2015 | 2014 |
| General fund | | | | | |
| 1842 | Millennium Place | 2018 | 5.150% | \$ 1,111,965 | \$ 1,454,483 |
| 1841 | Library - FCM loan | 2029 | 2.230% | 2,868,668 | 3,073,573 |
| | | | | \$ 3,980,633 | \$ 4,528,056 |
| Sewer utility fund | | | | | |
| 726/1529 | Emerald sewer system | 2021 | 3.050% | \$ 855,302 | \$ 975,059 |
| 1839 | WWTP upgrade | 2028 | 5.150% | 11,021,422 | 11,658,796 |
| | | | | \$ 11,876,724 | \$ 12,633,855 |
| Solid waste fund | | | | | |
| | 5 year term loan | 2017 | 1.720% | \$ 459,239 | \$ 776,744 |
| 1840 | Transfer station | 2028 | 5.150% | 4,408,569 | 4,663,519 |
| | | | | \$ 4,867,808 | \$ 5,440,263 |
| Subsidiary companies | | | | | |
| (1) | Housing loan - Legacy Way | 2020 | 3.886% | \$ 3,507,864 | \$ 3,623,493 |
| (1) | Housing loan - Dave Murray Place | 2017 | 3.950% | 2,309,351 | 2,605,888 |
| (1) | Housing loan - Lorimer Road | 2016 | 2.470% | 537,314 | 630,326 |
| (1) | Housing loan - Seppo's Way | 2025 | 6.800% | 3,555,331 | 3,802,332 |
| | | | | \$ 9,909,860 | \$ 10,662,039 |
| Total due | | | | \$ 30,635,025 | \$ 33,264,213 |

Resort Municipality of Whistler
Schedule 3 - Consolidated Schedule of Government Transfers and Grants

| For the year ended December 31 | 2015 Financial Plan | 2015 Actual | 2014 Actual |
|---|--------------------------------|------------------------|------------------------|
| | (Note 19) | | |
| Provincial transfers | | | |
| Unconditional | | | |
| Provincial revenue sharing | \$ 157,240 | \$ 248,854 | \$ 157,111 |
| Small community grant | 215,309 | 339,716 | 213,969 |
| | 372,549 | 588,570 | 371,080 |
| Conditional | | | |
| Municipal and regional district tax | 4,132,021 | 4,574,681 | 4,118,434 |
| Resort municipality initiative | 5,161,718 | 3,393,073 | 9,373,673 |
| Victim services | 53,460 | 53,888 | 53,460 |
| Kids on the go - recreation | 10,000 | 15,826 | 12,658 |
| Provincial grants to library | 56,000 | 55,258 | 57,147 |
| Provincial fuel thinning project funding | 125,911 | 300,400 | 182,250 |
| | 9,539,110 | 8,393,126 | 13,797,622 |
| Federal transfers | | | |
| Unconditional | | | |
| FCM grant | - | - | 263,431 |
| Conditional | | | |
| Community works grant - gas tax - federal | 444,687 | 451,710 | 451,710 |
| Environmental monitoring - gas tax | - | - | 80,000 |
| Cross connection prevention program - gas tax | 92,362 | - | 81,794 |
| Cheakamus Bridge - gas tax | - | 59,699 | 160,000 |
| Canada summer jobs | - | - | 1,431 |
| Participaction - teen challenge | - | - | 250 |
| Liquid Waste management Plan - gas tax | 20,833 | - | - |
| Tapley's Flood Protection | 33,000 | 33,000 | - |
| Other | - | 23,965 | - |
| | 590,882 | 568,374 | 1,038,616 |
| Total government grants | \$ 10,502,541 | \$ 9,550,070 | \$ 15,207,318 |
| Grants in lieu of taxes | \$ 81,272 | \$ 79,207 | \$ 78,483 |
| | \$ 10,583,813 | \$ 9,629,277 | \$ 15,285,801 |

Resort Municipality of Whistler
Schedule 4 - Schedule of Segmented Operations

| | GENERAL GOVERNMENT SERVICES | RESORT EXPERIENCE | INFRASTRUCTURE SERVICES | CORPORATE & COMMUNITY SERVICES | INFRASTRUCTURE MAINTENANCE AND AMORTIZATION | WHOLLY-OWNED SUBSIDIARIES | Total RMOW 2015 | Total RMOW 2014 |
|---------------------------------------|-----------------------------------|----------------------|----------------------------|--------------------------------------|---|------------------------------|-------------------|-------------------|
| REVENUES | | | | | | | | |
| Property Taxes (Note 13) | 35,620,817 | | 7,491,889 | - | - | (1,960) | 43,110,746 | 42,288,677 |
| Government Grants | 8,386,677 | | 451,710 | 373,826 | 417,064 | - | 9,629,277 | 15,285,801 |
| Fees and Charges | 303,236 | 1,510,466 | 13,329,191 | 4,831,407 | - | 3,175,579 | 23,149,879 | 22,355,074 |
| Investment Income | 2,403,725 | | 254,677 | - | - | 45,213 | 2,703,615 | 3,200,907 |
| Developer Contributions | - | | | - | - | - | - | 15,000 |
| Works and Service Charges | 1,806,749 | | | - | - | - | 1,806,749 | 486,150 |
| Disposal of assets | - | 20,100 | - | 600 | (760,941) | - | (740,241) | (292,696) |
| Income from business enterprises | (19,525) | | | | | | (19,525) | 97,661 |
| Other Income | 412,600 | 526,406 | 419,131 | 762,659 | 335,668 | 43,795 | 2,500,259 | 2,993,775 |
| Cheakamus Crossing Sales | - | - | - | - | - | 1,431,000 | 1,431,000 | 2,525,000 |
| | <u>48,914,279</u> | <u>2,056,972</u> | <u>21,946,598</u> | <u>5,968,492</u> | <u>(8,209)</u> | <u>4,693,627</u> | <u>83,571,759</u> | <u>88,955,349</u> |
| EXPENSES | | | | | | | | |
| Payroll | 2,299,410 | 7,746,414 | 5,780,478 | 12,301,331 | 310,656 | - | 28,438,289 | 27,783,968 |
| Goods and Services | 4,099,713 | 4,709,432 | 14,457,071 | 7,077,155 | (29,036) | 1,569,341 | 31,883,676 | 30,863,011 |
| Interest Charges on Long Term Debt | 214,172 | | 1,155,289 | | - | 498,090 | 1,867,551 | 1,908,721 |
| Infrastructure Maintenance | - | - | - | - | 4,928,668 | 196,913 | 5,125,581 | 4,927,897 |
| Landfill Closure | - | - | (97,853) | - | - | - | (97,853) | 432,655 |
| Cost of Sales Cheakamus Crossing | - | - | - | - | - | 815,670 | 815,670 | 1,431,169 |
| | <u>6,613,295</u> | <u>12,455,846</u> | <u>21,294,985</u> | <u>19,378,486</u> | <u>5,210,288</u> | <u>3,080,014</u> | <u>68,032,914</u> | <u>67,347,421</u> |
| Amortization | | | | | 10,278,228 | 685,405 | 10,963,633 | 10,915,944 |
| | <u>6,613,295</u> | <u>12,455,846</u> | <u>21,294,985</u> | <u>19,378,486</u> | <u>15,488,516</u> | <u>3,765,419</u> | <u>78,996,547</u> | <u>78,263,365</u> |
| Surplus (deficit) | 42,300,984 | (10,398,874) | 651,613 | (13,409,994) | (15,496,725) | 928,208 | 4,575,212 | 10,691,984 |
| Transfer to/from Other funds | 10,404,941 | (4,092,318) | 5,476,868 | 704,426 | (12,751,641) | 257,724 | - | - |
| Net Change in Financial Equity | 31,896,043 | (6,306,556) | (4,825,255) | (14,114,420) | (2,745,084) | 670,484 | 4,575,212 | 10,691,984 |