



Toni Metcalf General Manager, Resort Experience





Facts

about the Living Wage

- X Living Wage = Legal Minimum Wage
- Living Wage is meant to be enough to survive, ie just above poverty line
- Living Wage is only for large businesses who can afford to pay them



Living Wage is sufficient for a family to pay their bills and participate in their community



One in four British Columbians have jobs that do not pay enough to live on, and one in five BC children are growing up in poverty



BC minimum wage is 61% of Whistler's living wage for a family



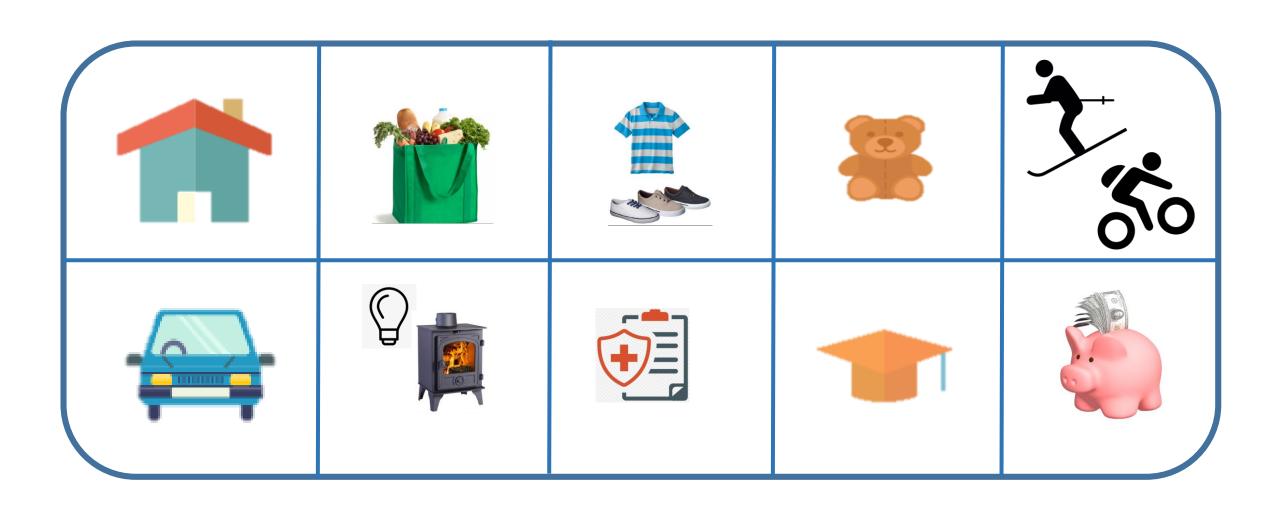
The Living Wage is a reference and the components of a living wage may vary between household structures

We want every to be working above the line

Canadian Living Wage Framework

A NATIONAL METHODOLOGY FOR CALCULATING THE LIVING WAGE IN YOUR COMMUNITY

Living wage includes full breadth of family expenses





Research has highlighted just as many benefits for the employer as the employee

- 1. Better performance and engagement
- 2. Enhanced Employee retention
- 3. Reduced turnover and absenteeism
- 4. Improved staff morale and motivation
- 5. Relatively small increase in total wage budgets
- 6. Corporate brand benefits

Source: KPMG UK

Benefits for all

GOOD FOR EMPLOYERS

- Implementing a living wage has improved their employee recruitment and retention
- Staff at Living Wage Employers are proud to contribute to a company that ensures that no one is left behind

GOOD FOR EMPLOYEES

- Ability to participate in social and community activities with increases inclusiveness
- More happy & motivated employees contributing more productively in the workplace

GOOD FOR THE ECONOMY

- A living wage allows families to participate in the social, civic and cultural lives of their communities.
- When low-wage workers see an increase in their wages they spend their money locally

GOOD FOR OUR COMMUNITY

- Reduced use of emergency health services, mental health care, etc
- Enhanced education when parents can support children in schools (because they are not working multiple jobs)
- Investing in a living wage is investing in the health of our communities



8.2. Goal: Promote efforts to enhance the quality of life for all residents and *employees*

Create strategies and mechanisms to ensure basic needs, including housing, food, transportation, childcare, recreation and healthcare, are affordable for all who live and work in Whistler



Cost of living for a family

Living Wage per Parent

\$25.73

Per hour 35hrs/wk 52 weeks/yr

\$22.52

40hrs/wk 52 wk/yr

Government Transfers

Taxes etc, \$15,720 \$10,549

Total Expenses \$88,501

Contingency Fund, 4%

Parent Education, 1% — Extended Health, 3% — Clothing, 2% — Transportation, 7% — Other, 11%

Food, 13%

Child Care, 18%

Shelter, 40%

Gross Household Income

\$93,671



A consistent 35 hours per week through the year is equal to:

40 hrs/wk with 6 wks unpaid leave.



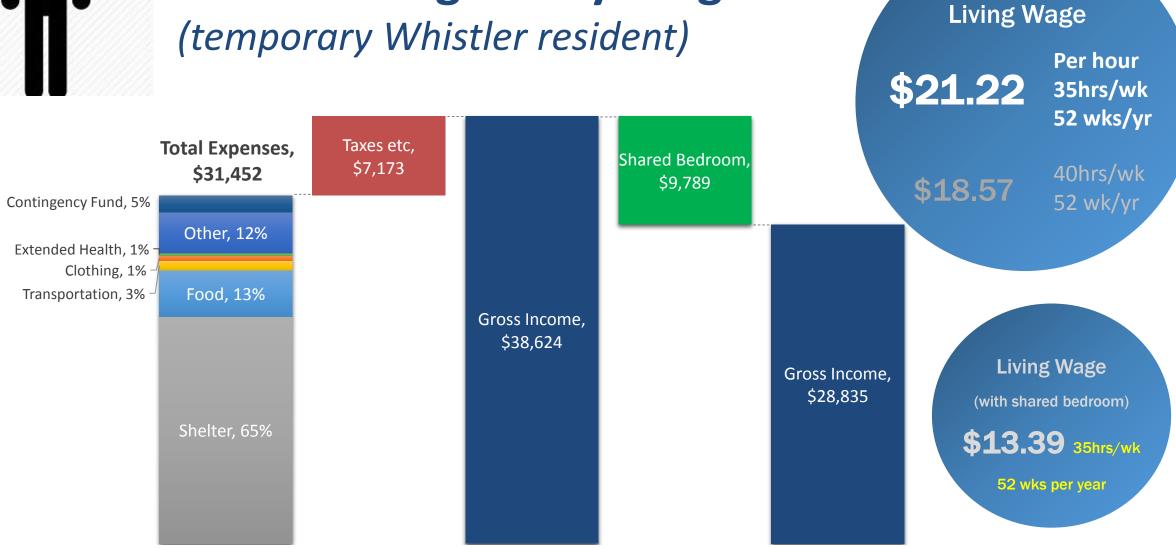
Employer Benefits & Impact on living wages

	% Change	35 hour week \$25.73 / hr	40 hour week \$22.52 / hr
Employee Housing	↓ 6%	\$1.66	\$1.45
Ski Pass	4 %	\$1.03	\$0.91
Food Benefits	↓ 3%	\$0.71	\$0.62
Extended Health Benefits	↓ 2 %	\$0.56	\$0.50
Tuition / Career Development (grants)	↓ 2 %	\$0.45	\$0.40
\$500 Performance Bonus	V 1%	\$0.20	\$0.17
Employee Retention	↑3.2%	\$0.82	\$0.72
Childcare	***		



Cost of living for a young adult

(temporary Whistler resident)



Some considerations for employers

- 1. Establish your employee needs
- 2. Impact of management time & cost
- 3. Benefits of Customer service quality
- 4. Assess Job market & competitiveness
- 5. Determine Business affordability
- 6. Promote your Employer brand

Do you *consciously* consider whether you pay a living wage?

Staff Housing Available! Competitive Wage + Benefits Package

NOW HIRING HOUSEKEEPERS

- Morning & afternoon shifts
- Staff housing \$750 /month (two per room) including WiFi and hydro*
- Wages from \$19.50 /hour
- Respectful working environment
- Full time hours
- Medical, dental & vision benefits*
 - *conditions apply

PERKS

- Competitive wage Depending on expereince
- Access to medical and dental benefits for full time applicants
- Percentage discount from store bought goods
- Flexible and set schedule
- · Relative training

2 What We Offer You:

- Full Time Position Competitive Wages
- Discounted Ski Pass Health & Wellness Benefits
- Supportive Team Environment

Full-time, Permanent

All season, 30-35 hours per week \$24 per hour Language of work is English

Benefits: 4% vacation pay, extended health plan.

- This dynamic role includes the following Perks and Benefits:
- Staff discounts and incentives
- Extended Benefits
- Central Location
- A dedicated and supportive management team
- · A fun team, and fantastic staff events
- Wages starting from \$18/\$21 per hour
- \$300 signing bonus



For more information:

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