

WHISTLER

REPORT ADMINISTRATIVE REPORT TO COUNCIL

PRESENTED: May 5, 2020 **REPORT:** 20-045

FROM: Corporate and Community Services FILE: 4350

SUBJECT: FIVE-YEAR FINANCIAL PLAN 2020-2024 AMENDMENT BYLAW NO. 2281, 2020

COMMENT/RECOMMENDATION FROM THE CHIEF ADMINISTRATIVE OFFICER

That the recommendation of the General Manager of Corporate and Community Services be endorsed.

RECOMMENDATION

That Council consider giving first, second, third and final readings to the "Five-Year Financial Plan 2020-2024 Amendment Bylaw No. 2281, 2020".

REFERENCES

Appendix "A" – Schedule A of "Five-Year Financial Plan 2020-2024 Amendment Bylaw No. 2281, 2020"

Appendix "B" – Schedule B of "Five-Year Financial Plan 2020-2024 Amendment Bylaw No. 2281, 2020"

Appendix "C" – Proposed Project Funding Revisions

PURPOSE OF REPORT

This Report seeks adoption of the "Five-Year Financial Plan 2020-2024 Amendment Bylaw No. 2281, 2020", a bylaw to amend "Five-Year Financial Plan 2020-2024 Bylaw No. 2266, 2020" for the purposes discussed below.

DISCUSSION

COVID-19 Financial Impact

COVID-19 has significantly disrupted everyday life across our whole community. There have been extensive disruptions to the regular operations of the municipality and huge impacts to the business community. These are unprecedented economic times and there are individuals and businesses within the community that are struggling. The planning context that existed at the time Council adopted "Five Year Financial Plan 2020 – 2024 Amendment Bylaw 2266, 2020" has changed considerably, and the plan itself must necessarily be adjusted to consider the realities of this new environment.

The RMOW has had to adjust to the COVID-19 crisis in several areas. Many of these affect the budget. While the situation continues to evolve, the RMOW seeks to amend the existing Financial Plan in order to reflect the information currently in hand and the organization's best current estimate for the impact of the crisis on municipal finances in 2020 and the coming years. The RMOW fully expects that further amendments may indeed be likely and will update the plan again, when necessary.

Five-Year Financial Plan 2020-2024 Amendment Bylaw No. 2281, 2020 May 5, 2020 Page 2

A thorough review was undertaken by staff and presented in workshop format to Council that detailed anticipated changes to incoming revenue for the year, as well as concurrent adjustments to operating expenses and to project plans both in scope and schedule. While not exhaustive, the list of criteria used to evaluate spending in the context of the current economic environment noted above included:

- Degree of risk to essential services
- Degree of risk to community safety
- Significance to environmental priorities
- Financial health of the municipality
- Consideration to supporting /sustaining underlying economic activity at this time
- Readiness to respond to the restart of the tourism economy

In total, 96 of the 164 projects described in Appendix "A" of 2020 Budget Guidelines (Administrative Report 19-156) are proposed for amendment. The total 2020 proposed project spending has been reduced by \$12.7 million (\$33.7 million versus \$46.3 million –included within the current Financial Plan). Many 2020 projects have been deferred to 2021; these projects will be reviewed again as part of the 2021 budget process when we expect to have a better understanding of the total financial impact of the COVID-19 crisis.

Adjustments to planned revenue and expenditures consider that 11 weeks of the year had progressed under mostly normal conditions, before changes in response to the COVID-19 crisis, including the closure of municipal facilities, was deemed prudent. These closures and the fact that the local tourism economy has come to a virtual standstill are expected to have between a \$6 and \$11 million negative effect on the municipality's 2020 non-tax revenues.

In response, the RMOW has made changes to its operating structure where possible and prudent. These include the layoff of 224 casual and auxiliary staff, reducing the number and duration of term positions in 2020, and a commitment to leaving vacant positions unfilled wherever possible. In addition, there have been reductions to non-payroll operating expenses where possible and where contracts allow. While it cannot be known for certain at this time to what extent a return to normal operations might be possible during the fiscal year, it is necessary to build a Financial Plan based on prudent assumptions. These assumptions have been applied consistently across the organization.

Preparation of the revised 2020 budget remains guided by a wide range of plans and policies, including in particular the RMOW Corporate Plan, and is further informed by information gathered throughout the year through committees as well as ongoing surveys and studies. Some example contributors include the Transportation Advisory Group (TAG), Mayor's Task Force on Resident Housing, as well as input associated with the Official Community Plan and Vision Update.

OTHER POLICY CONSIDERATION

Section 165 of the *Community Charter* requires municipalities to prepare a five-year financial plan to be adopted annually by bylaw. Once adopted, the plan is in effect until it is amended, and may be amended by bylaw at any time.

BUDGET CONSIDERATIONS

The five-year financial plan sets the budget for the next five years, and is prepared annually. It can be revised at any time by bylaw, and is being revised to reflect proposed changes. The budgeting process is premised on a longer term outlook in order to maintain relatively stable year to year fluctuations in fee and tax rate changes.

Five-Year Financial Plan 2020-2024 Amendment Bylaw No. 2281, 2020 May 5, 2020 Page 3

COMMUNITY ENGAGEMENT

The "Five-Year Financial Plan 2020-2024 Amendment Bylaw No. 2281, 2020" is being presented at a Regular Council Meeting. Consistent with *Community Charter* requirements.

SUMMARY

This Bylaw, the "Five-Year Financial Plan 2020-2024 Amendment Bylaw No. 2281, 2020" is to amend "Five-Year Financial Plan 2020-2024 Bylaw No. 2266", in order to reflect changes in the proposed operational and project spending plans in light of the COVID-19 crisis.

Respectfully submitted,

Carlee Price DIRECTOR OF FINANCE

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GENERAL MANAGER OF CORPORATE AND COMMUNITY SERVICES

RESORT MUNICIPALITY OF WHISTLER FIVE-YEAR FINANCIAL PLAN 2020 - 2024 CONSOLIDATED OPERATING SUMMARY

BYLAW 2281, 2020 SCHEDULE A

Other Property Tax Government Grants 1,038,450 704,742 1,286,815 705,000 9,668,011 1,310,706 1715,000 710,000 1,335,134 11,307,19 1,360,1 715,000 715,000 Fees and Charges Investment Income 2,135,190 2,135,190 2,205,190 2,205,190 2,315,190 2,465,190 2,465,190 2,635,1 800,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 9,718,000 10,446,850 11,230,3 11,233,3 Works and Service Charges 180,800 225,000 235,000 245,000 255,0 Water Fund Parcel Taxes 4,059,202 4,140,386 4,223,194 4,307,658 4,393,8 Fees and Charges 3,081,315 3,142,941 3,205,800 3,269,916 3,335,3 Works and Service Charges 50,000 50,000 50,000 50,000 50,000 50,000 50,000 50,000 50,000 50,000 50,000 175,000 175,000 175,000 175,000 175,000 175,000 175,000 175,000		2020	2021	2022	2023	2024
Property Taxes	REVENUE					
Other Property Tax Government Grants 1,038,450 704,742 1,286,815 705,000 9,668,011 1,310,706 1715,000 710,000 1,335,134 11,307,19 1,360,1 715,000 715,000 Fees and Charges 6,238,490 2,135,190 2,205,190 2,205,190 2,315,190 2,465,190 2,665,190 2,635,1 8MI Grant 2,635,1 7,500,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 7,18,000 9,010,000 7,18,000 9,010,000 9,718,000 9,010,000 9,718,000 9,010,000 9,718,000 9,010,000 9,718,000 245,000 245,000 255,000 245,000 255,000 255,000 255,000 255,000 255,000 255,000 255,000 255,000 255,000 255,000 3,01,315 3,142,941 3,205,800 3,205,800 3,205,916 3,335,335 3,353,335 3,353,335 4,368,102 4,455,464 4,545,457 4,307,658 4,034,875 4,135,973 4,218,692 4,303,00 4,218,692 4,303,0 4,218,692 4,303,0 4,303,00 4,303,00 4,303,00 4,303,00 4,303,00 5,00 175,000 5,00	General Fund					
Government Grants 704,742 705,000 710,000 715,000 715,00 Fees and Charges 6,238,490 9,668,011 10,714,480 11,607,719 13,220,4 Investment Income 2,135,190 2,205,190 2,315,190 2,405,190 2,635,18 RMI Grant 7,500,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 6,900,000 MRDT 5,931,911 9,040,000 9,718,000 10,446,850 11,230,3 Water Fund Parcel Taxes 4,059,202 4,140,386 4,223,194 4,307,658 4,393,8 Fees and Charges 30,813,15 3,142,941 3,205,800 3,269,916 3,335,3 Works and Service Charges 50,000 50,000 50,000 50,000 50,000 Sewer Fund Parcel Taxes 4,282,453 4,368,102 4,455,464 4,544,573 4,635,4 Fees and Charges 3,975,368 4,054,875 4,135,973 4,218,692 4,303,6 Works and Service Charges 160,000 175,000 175,000 175,000 175,000 175,000 Solid Waste Fund Fees and Charges 5,914,870 6,033,167 6,153,831 6,276,907 6,402,4 Government Grants 554,096 550,000 500,000 525,000 550,000 550,000 550,000 500,000 Folid Waste Fund Payroll and Goods & Services 1,803,817 237,817 23	Property Taxes	40,279,453	41,971,190	43,650,038	45,308,739	46,939,854
Fees and Charges	Other Property Tax	1,038,450	1,286,815	1,310,706	1,335,134	1,360,112
Investment Income	Government Grants	704,742	705,000	710,000	715,000	715,000
RMI Grant 7,500,000 6,900,000 6,900,000 6,900,000 6,900,000 MRDT 5,931,911 9,040,000 9,718,000 10,446,880 11,230,3 Works and Service Charges 180,800 225,000 235,000 245,000 255,6 Water Fund Parcel Taxes 4,059,202 4,140,386 4,223,194 4,307,658 4,393,8 Fees and Charges 50,000 50,000 50,000 50,000 50,000 50,000 Sewer Fund Parcel Taxes 4,282,453 4,368,102 4,455,464 4,544,573 4,635,4 Fees and Charges 3,975,368 4,054,875 4,135,973 4,218,692 4,303,4 Works and Service Charges 160,000 175,0	Fees and Charges	6,238,490	9,668,011	10,714,480	11,607,719	13,220,441
MRDT Works and Service Charges 5,931,911 180,800 9,040,000 225,000 9,718,000 235,000 10,446,850 245,000 11,230,255,000 Water Fund Parcel Taxes 4,059,202 3,081,315 4,140,386 3,142,941 4,237,658 3,205,800 4,393,855,000 50,000 75,000 175,000					2,465,190	2,635,190
Works and Service Charges 180,800 225,000 235,000 245,000 255,000 245,000 255,000 246,000 255,000 246,000 255,000 246,000 255,000 246,000 255,000 246,00	RMI Grant	7,500,000	6,900,000	6,900,000	6,900,000	6,900,000
Water Fund Parcel Taxes	MRDT	5,931,911	9,040,000	9,718,000	10,446,850	11,230,364
Parcel Taxes	Works and Service Charges	180,800	225,000	235,000	245,000	255,000
Fees and Charges	Water Fund					
Works and Service Charges 50,000	Parcel Taxes	4,059,202	4,140,386	4,223,194	4,307,658	4,393,811
Sewer Fund	Fees and Charges	3,081,315	3,142,941	3,205,800	3,269,916	3,335,314
Parcel Taxes	Works and Service Charges	50,000	50,000	50,000	50,000	50,000
Fees and Charges 3,975,368 4,054,875 4,135,973 4,218,692 4,303,000	Sewer Fund					
Works and Service Charges 160,000 175,00	Parcel Taxes	4,282,453	4,368,102	4,455,464	4,544,573	4,635,465
Solid Waste Fund Fees and Charges 5,914,870 6,033,167 6,153,831 6,276,907 6,402,4	Fees and Charges	3,975,368	4,054,875	4,135,973	4,218,692	4,303,066
Fees and Charges Government Grants 5,914,870 6,033,167 6,153,831 6,276,907 6,402,4 6,086,340 94,515,678 98,452,675 102,391,379 107,101,0 EXPENDITURE General Fund Payroll and Goods & Services Debt Interest & Principal Payroll and Goods & Services 1,800,331 Payroll and Goods & Services Payroll and Goods & Services 1,800,331 Payroll and Goods & Services Debt Interest & Principal Payroll and Goods & Services Debt Interest & Principal Payroll and Goods & Services Debt Interest & Principal Payroll and Goods & Services Debt Interest & Principal Payroll and Goods & Services Debt Interest & Principal Payroll and Goods & Services Debt Interest & Principal Payroll and Goods & Services Debt Interest & Principal Payroll and Goods & Services Debt Interest & Principal Payroll and Goods & Services Debt Interest & Principal Payroll and Goods & Services Debt Interest & Principal Payroll and Goods & Services Debt Interest & Principal Payroll and Goods & Services Debt Interest & Principal Payroll and Goods & Services Debt Interest & Principal Payroll and Goods & Services Payroll and Goods & Services Solid Waste Fund Payroll and Goods & Services P	Works and Service Charges	160,000	175,000	175,000	175,000	175,000
Solid Waste Fund Payroll and Goods & Services Debt Interest & Principal Payroll and Goods & Services 1,800,331 1,836,337 1,873,064 1,910,525 1,948,7 Debt Interest & Principal Payroll and Goods & Services 1,038,986 878,986 878,986 878,986 878,986 Solid Waste Fund Payroll and Goods & Services 5,248,939 5,327,673 5,407,588 5,488,702 5,571,0 5,500,000 550,000 500,000 550,00	Solid Waste Fund					
86,086,340 94,515,678 98,452,675 102,391,379 107,101,01 EXPENDITURE General Fund Payroll and Goods & Services 51,652,757 55,615,562 58,728,953 60,960,653 63,277,1 Debt Interest & Principal 237,817	Fees and Charges	5,914,870	6,033,167	6,153,831	6,276,907	6,402,446
EXPENDITURE General Fund Payroll and Goods & Services 51,652,757 55,615,562 58,728,953 60,960,653 63,277,1 Debt Interest & Principal 237,817 237,817 237,817 237,817 237,817 237,817 Residents & Partners 4,898,055 7,464,445 8,024,278 8,626,099 9,273,6 Contingency 565,728 588,392 617,930 639,559 661,9 Water Fund Payroll and Goods & Services 1,800,331 1,836,337 1,873,064 1,910,525 1,948,7 Debt Interest & Principal Sewer Fund Payroll and Goods & Services 2,546,392 2,597,320 2,649,266 2,702,252 2,756,2 Debt Interest & Principal 1,038,986 1,038,986 878,986 878,986 878,986 Solid Waste Fund Payroll and Goods & Services 5,248,939 5,327,673 5,407,588 5,488,702 5,571,6 Debt Interest & Principal 472,255 4	Government Grants	554,096	550,000	500,000	525,000	550,000
General Fund Payroll and Goods & Services 51,652,757 55,615,562 58,728,953 60,960,653 63,277,1 Debt Interest & Principal 237,817		86,086,340	94,515,678	98,452,675	102,391,379	107,101,063
Payroll and Goods & Services 51,652,757 55,615,562 58,728,953 60,960,653 63,277,1 Debt Interest & Principal 237,817 23	EXPENDITURE					
Payroll and Goods & Services 51,652,757 55,615,562 58,728,953 60,960,653 63,277,1 Debt Interest & Principal 237,817 23	General Fund					
Debt Interest & Principal 237,817		51.652.757	55,615,562	58.728.953	60.960.653	63,277,158
Residents & Partners 4,898,055 7,464,445 8,024,278 8,626,099 9,273,0 Contingency 565,728 588,392 617,930 639,559 661,9 Water Fund Payroll and Goods & Services 1,800,331 1,836,337 1,873,064 1,910,525 1,948,7 Debt Interest & Principal - - - - - - Sewer Fund -					, ,	237,817
Contingency 565,728 588,392 617,930 639,559 661,9 Water Fund Payroll and Goods & Services 1,800,331 1,836,337 1,873,064 1,910,525 1,948,7 Debt Interest & Principal		,	,		,	9,273,056
Water Fund Payroll and Goods & Services 1,800,331 1,836,337 1,873,064 1,910,525 1,948,7 Debt Interest & Principal - - - - - - Sewer Fund - 2,546,392 2,597,320 2,649,266 2,702,252 2,756,2 Debt Interest & Principal 1,038,986 1,038,986 878,986 878,986 878,986 Solid Waste Fund - - - - - - - Payroll and Goods & Services 5,248,939 5,327,673 5,407,588 5,488,702 5,571,0 Debt Interest & Principal 472,255 472,255 472,255 472,255 472,255	Contingency					661,979
Payroll and Goods & Services 1,800,331 1,836,337 1,873,064 1,910,525 1,948,75 Debt Interest & Principal		,	,	,	,	,
Debt Interest & Principal -<		1,800,331	1,836,337	1,873,064	1,910,525	1,948,736
Sewer Fund Payroll and Goods & Services 2,546,392 2,597,320 2,649,266 2,702,252 2,756,2 Debt Interest & Principal 1,038,986 1,038,986 878,986 878,986 878,986 Solid Waste Fund Payroll and Goods & Services 5,248,939 5,327,673 5,407,588 5,488,702 5,571,0 Debt Interest & Principal 472,255 472,255 472,255 472,255 472,255 472,255		-	-	-	-	-
Debt Interest & Principal 1,038,986 1,038,986 878,986 878,986 878,986 878,986 Solid Waste Fund Payroll and Goods & Services 5,248,939 5,327,673 5,407,588 5,488,702 5,571,0 Debt Interest & Principal 472,255 472,255 472,255 472,255 472,255						
Debt Interest & Principal 1,038,986 1,038,986 878,986 878,986 878,986 878,986 Solid Waste Fund Payroll and Goods & Services 5,248,939 5,327,673 5,407,588 5,488,702 5,571,0 Debt Interest & Principal 472,255 472,255 472,255 472,255 472,255	Payroll and Goods & Services	2,546,392	2,597,320	2,649,266	2,702,252	2,756,297
Solid Waste Fund Payroll and Goods & Services 5,248,939 5,327,673 5,407,588 5,488,702 5,571,0 Debt Interest & Principal 472,255 472,255 472,255 472,255 472,255 472,255						878,986
Payroll and Goods & Services 5,248,939 5,327,673 5,407,588 5,488,702 5,571,0 Debt Interest & Principal 472,255 472,255 472,255 472,255 472,255	*	, , ,		, -	,	, -
Debt Interest & Principal 472,255 472,255 472,255 472,255 472,255		5,248,939	5,327,673	5,407,588	5,488,702	5,571,033
·	•					472,255
68.461.260 75.178.787 78.890.138 81.916.848 85.077.3		68,461,260	75,178,787	78,890,138	81,916,848	85,077,317

RESORT MUNICIPALITY OF WHISTLER FIVE-YEAR FINANCIAL PLAN 2020 - 2024 CONSOLIDATED OPERATING SUMMARY

BYLAW 2281, 2020 SCHEDULE A Cont'd

<u> </u>	2020	2021	2022	2023	2024
TRANSFERS TO (FROM)					
OTHER FUNDS / RESERVES					
Interest Paid to Reserves	1,921,671	1,985,205	2,082,629	2,219,118	2,372,118
Recreation Works Charges Reserve	100,444	125,000	130,556	136,111	141,667
Transportation Works Charges Reserve	80,356	100,000	104,444	108,889	113,333
Employee Housing Charges Reserve	800	1,000	1,000	1,000	1,000
RMI Reserve	3,270,412	2,250,000	1,950,000	1,050,000	1,050,000
MRDT Reserve	(1,072,640)	514,640	638,940	801,491	907,241
General Capital Reserve	3,903,134	5,683,231	6,309,505	6,933,206	7,749,270
Parking Reserve	-	-	-	-	-
Parkland and ESA Reserve	-	-	-	-	-
Vehicle Replacement Reserve	1,028,214	1,077,476	1,028,612	1,138,723	1,129,852
General Operating Surplus (Deficit)	-	-	-	-	-
General Operating Reserve	130,032	(300,598)	(689,207)	(27,184)	337,387
Water Works Charges Reserve	50,000	50,000	50,000	50,000	50,000
Water Capital Reserve	3,666,298	3,421,333	3,472,719	3,524,878	3,577,819
Water Operating Reserve	71,714	72,789	73,881	74,989	76,114
Water Operating Surplus (Deficit)	-	-	-	=	-
Sewer Works Charges Reserve	160,000	175,000	175,000	175,000	175,000
Sewer Capital Reserve	2,525,923	2,410,500	2,446,658	2,483,357	2,520,608
Sewer Operating Reserve	603,195	603,195	603,195	603,195	603,195
Sewer Operating Surplus (Deficit)	-	-	-	-	-
Solid Waste Capital Reserve	1,213,814	1,197,540	1,215,503	1,233,736	1,252,242
Solid Waste Operating Reserve	(28,286)	(29,420)	(30,896)	(31,978)	(33,099)
Solid Waste Surplus (Deficit)	=	=	=	=	-
_	17,625,080	19,336,892	19,562,538	20,474,531	22,023,746
REVENUE LESS EXPENDITURE					
AND TRANSFERS	0	0	0	0	0

RESORT MUNICIPALITY OF WHISTLER FIVE-YEAR FINANCIAL PLAN 2020 - 2024 CONSOLIDATED PROJECT SUMMARY

BYLAW 2281, 2020 SCHEDULE B

	2020	2021	2022	2023	2024
REVENUE AND OTHER SO	URCES OF FU	JNDING			
General Fund					
Government Grants	549,500	_	92,500	_	_
WHA construction loan	(5,000,000)	_	· -	_	-
WCSS loan payments	50,000	50,000	50,000	50,000	50,000
Water Fund					
Government Grants	-	-	-	-	-
Sewer Fund					
Government Grants	-	-	-	-	-
Solid Waste Fund					
Government Grants	-	-	-	-	-
	(4,400,500)	50,000	142,500	50,000	50,000
EXPENDITURE					
General Fund					
Non-capital Expenditure	1,315,020	843,200	565,200	130,000	40,000
Infrastructure Maintenance	11,347,048	11,145,406	6,816,256	4,728,756	4,006,507
Capital Expenditure	10,349,990	8,158,945	2,675,391	2,842,725	1,317,400
Water Fund					
Non-capital Expenditure	857,500	1,822,500	1,857,500	1,767,500	457,500
Infrastructure Maintenance	2,850,000	2,960,000	2,385,000	8,830,000	620,000
Capital Expenditure	83,000	113,850	1,000,000	1,000,000	-
Sewer Fund					
Non-capital Expenditure	762,000	842,000	832,000	582,000	582,000
Infrastructure Maintenance	5,129,500	10,022,500	3,321,000	2,480,000	2,815,000
Capital Expenditure	347,000	576,150	-	-	-
Solid Waste Fund					
Non-capital Expenditure	90,000	110,000	110,000	110,000	110,000
Infrastructure Maintenance	460,000	325,000	350,000	575,000	325,000
Capital Expenditure	65,000	10,000	10,000	10,000	10,000
All Funds					
Depreciation	13,249,083	13,649,083	14,049,083	14,449,083	14,849,083
	46,905,141	50,578,634	33,971,430	37,505,064	25,132,490

RESORT MUNICIPALITY OF WHISTLER FIVE-YEAR FINANCIAL PLAN 2020 - 2024 CONSOLIDATED PROJECT SUMMARY

BYLAW 2281, 2020 SCHEDULE B Cont'd

_	2020	2021	2022	2023	2024
TRANSFERS (TO) FROM					-
OTHER FUNDS (RESERVES)					
RMI Reserve	6,173,204	5,863,400	724,500	464,500	269,500
MRDT Reserve	653,735	713,000	558,900	561,800	555,500
General Capital Reserve	8,322,146	6,919,447	2,685,141	1,929,173	1,911,592
Recreation Works Charges	390,000	500,000	300,000	500,000	-
Vehicle Replacement Reserve	2,650,000	1,344,800	1,667,500	2,175,000	711,000
Library Reserve	64,000	60,000	50,000	45,000	-
General Operating Reserve	1,716,971	1,702,900	1,263,300	926,000	906,300
Transportation Works Charges	2,492,500	3,044,000	2,715,000	1,100,000	1,010,000
Water Capital Reserve	3,433,000	4,588,850	4,900,000	11,345,000	830,000
Water Operating Reserve	357,500	307,500	342,500	252,500	247,500
Sewer Capital Reserve	5,476,500	10,598,650	3,321,000	2,480,000	2,815,000
Sewer Operating Reserve	762,000	842,000	832,000	582,000	582,000
Solid Waste Capital Reserve	525,000	335,000	360,000	585,000	335,000
Solid Waste Operating Reserve	90,000	110,000	110,000	110,000	110,000
_ =	33,106,558	36,929,551	19,829,847	23,055,981	10,283,406
ADJUSTMENTS FOR NON CA	SH ITEMS	AND CHAN	GES TO NE	Γ FINANCIA	AL ASSETS
Depreciation	13,249,083	13,649,083	14,049,083	14,449,083	14,849,083
WCSS loan	(50,000)	(50,000)	(50,000)	(50,000)	(49,999)
WHA construction loan	5,000,000	-	-	-	-
 =	18,199,083	13,599,083	13,999,083	14,399,083	14,799,084
REVENUE AND TRANSFERS LESS EXPENDITURE	-	-	-	-	<u>-</u>

2020 Proposed Project Funding Revisions

Effective: 4/28/2020

				2020 Proposed	
Project	Division	Funding source	2020 Budget	amendments	2020 Reductions
Collective Bargaining	CAO Office	General Operating Reserve	72,000	36,000	72,000
First Nations Relations	CAO Office	General Operating Reserve	50,000	25,000	25,000
Home Energy Assessment Rebate	CAO Office	General Operating Reserve	15,000	-	15,000
Mayors Task Force on Resident Housing	CAO Office	General Operating Reserve	50,000	20,000	30,000
Audain Art Museum-Founders Program	CAO Office	General Operating Reserve	25,000	25,000	-
Corporate Communications	CAO Office	General Operating Reserve	60,000	60,000	-
EPI Initiatives	CAO Office	Genop 58 MKDT	20,000	20,000	-
Visitor Awareness Guides	CAO Office	RMI 4%	50,000	50,000	-
Strategic Planning Committee	CAO Office	General Operating Reserve	100,000	100,000	-
Attendance Management Program	CAO Office	General Operating Reserve	10,000	-	10,000
Employee Engagement	CAO Office	General Operating Reserve	15,000	15,000	-
CAO Executive Search	CAO Office	General Operating Reserve	37,000	37,000	-
Recreation Infrastructure Replacement	CCS	General capital reserve	343,600	143,200	200,400
Library Infrastructure Improvement	CCS	General capital reserve	125,000	46,000	79,000
Wildfire Protection	CCS	General Capital Reserve	65,000	-	65,000
Recreation Equipment	CCS	General capital reserve	272,366	212,990	59,376
Firefighting Equipment Replacement	ccs	General Capital Reserve	166,000	126,000	40,000
Computer Systems Replacement	CCS	General Capital Reserve	148,750	123,250	25,500
Payroll and Benefits Optimization	ccs	General Operating Reserve	20,000	-	20,000
Whistler Olympic Plaza Ice Rink	CCS	RMI	20,000	-	20,000
Public Realm cameras in key Village locations	ccs	General capital reserve	20,000	-	20,000
Legislative Policy Development and Governance Priorities	ccs	General Operating Reserve	37,500	22,000	15,500
Reserve Policy Planning	ccs	General Operating Reserve	25,000	10,000	15,000
Corporate Software	CCS	General Capital Reserve	213,550	198,800	14,750
Local Infrastructure & Server Room	CCS	General Capital Reserve	354,500	340,000	14,500
RMOW Civic Platform	CCS	General Capital Reserve	58,500	45,000	13,500
MPSC Accessibility Upgrades	CCS	General capital reserve	11,000	-	11,000
MPSC Parking Lot Upgrades	CCS	General capital reserve	70,000	60,000	10,000
RMOW Geographic Information System (GIS)	CCS	General Capital Reserve	72,000	63,000	9,000
Parking Meter replacement for Village	CCS	General capital reserve	37,000	37,000	-
Parking Meter replacement	CCS	DLOC	82,000	82,000	-
Library Furniture and Equipment	CCS	Library Reserve	79,000	79,000	-

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				2020 Proposed	
Project	Division	Funding source	2020 Budget	amendments	2020 Reductions
Library Collection	CCS	General capital reserve	140,000	140,000	-
Emergency Program Initiatives	CCS	General Operating Reserve	9,700	9,700	-
White Gold Utility	IS	General capital	3,500,000	1,000,000	2,500,000
Undergrounding Project		reserve	3,300,000	1,000,000	2,300,000
Roads & Storm Upgrades: Annual small capital, Alta Vista storm,					
roads, paving: Roads (Nesters,	IS	General capital	2,185,000	1,385,000	800,000
Main St, Lorimer), Function,		reserve	2,103,000	1,303,000	000,000
Blackcomb Way.					
Compost HVAC & Heating System	IS	Solid Waste	765,000	40,000	725,000
Upgrade		Reserve	705,000	40,000	723,000
Float Daniscoment	ıc	Vehicle	2 200 045	2 (50 000	FFC 0.4F
Fleet Replacement	IS	Replacement Reserve	3,206,945	2,650,000	556,945
Water Metering Program			700 000	500.000	200.000
Implementation	IS	Water	780,000	500,000	280,000
Water SCADA Upgrades	IS	Water	345,000	100,000	245,000
Sewer SCADA Upgrades	IS	Sewer	345,000	100,000	245,000
Water Main Upgrades: Alta Vista,	IS	Water	2.075.000	1 975 000	200,000
White Gold, Alta Lk Rd	13	Water	2,075,000	1,875,000	200,000
Sewer Main Upgrades: Alta Vista,					
Sewer Lining, Alta Lake Rd	IS	Sewer	2,650,500	2,450,500	200,000
(design 2020), Man Hole (Village			, ,		
Gate and Millar Creek MH's), WWTP SCADA Upgrades	IS	Sewer	275,000	100,000	175,000
Fitz Lower Channel	13	General Operating		· · · · · · · · · · · · · · · · · · ·	
Compensation	IS	Reserve	250,000	75,000	175,000
RMOW Impound Yard	IS	General capital	469,000	320,000	149,000
·	15	reserve	405,000	320,000	143,000
Central Services Annual	IS	General Capital	641,196	500,000	141,196
Reconstruction WWTP Building Upgrades	IS	Reserve Sewer	225 000	100.000	125,000
www.r-building Opgrades	13	Water Capital	225,000	100,000	125,000
Utility Building Upgrades	IS	Reserve	200,000	100,000	100,000
Day Lot 4 South Upgrade: Civil	ıc		200.000	125 000	CE 000
work: Lighting, EV station	IS	DLOC	200,000	135,000	65,000
Highway Intersection upgrades	IS	General capital	110,000	50,000	60,000
		reserve			
Bus Stop Shelters upgrades	IS	General capital reserve	155,000	100,000	55,000
Civic Platform Implementation	IS	Sewer 50 water	145,000	100,000	45,000
Water Wells: Alpine well 1&2 -		50	·	100,000	
E202: Design only	IS	Water	40,000	-	40,000
Fitz Crk Flood protection & maint	IS	General capital	400,000	360,000	40,000
(gravel)		reserve	400,000		40,000
LED Light replacement	IS	General capital reserve	50,000	10,000	40,000
Blackcomb Way Travel		General capital			
Optimization Study	IS	reserve	30,000	-	30,000
Central Services Annual	IS	General Operating	106,000	80,000	26,000
Maintenance	13	Reserve	100,000		20,000
Valley Trail Extension - Whistler	IS	General capital	25,000	-	25,000
Cay to Village Gate Blvd		reserve Solid Waste	•		
Solid Waste Outreach	IS	Operating Reserve	110,000	90,000	20,000
Solid Waste Building Upgrades	IS	Solid Waste	80,000	60,000	20,000
Solid Maste Daliding Ohklades	13	Reserve	80,000	00,000	20,000

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				2020 Proposed	
Project	Division	Funding source	2020 Budget	amendments	2020 Reductions
Tapleys Flood Protection Improvements	IS	General capital reserve	29,300	15,000	14,300
Traffic Studies and Initiatives to support TAG	IS	General capital reserve	50,000	40,000	10,000
Streetscape Waste Collection	IS	Solid Waste	30,000	25,000	5,000
System Improvements Compost Facility Annual	IS	Reserve Solid Waste	150,000	150,000	-
Reconstruct Solid Waste Annual Reconstruct	IS	Reserve Solid Waste	250,000	250,000	-
Water Annual Upgrades:	IS	Reserve Water	200,000	200,000	-
Reservoir Upgrades: Baxter's			,	,	
reservoir and VanWest Decommissioning	IS	Water	375,000	375,000	-
Water Pump Station Upgrades	IS	Water Capital Reserve	200,000	200,000	-
Pressure Reducing Valve Station: Design only	IS	Water	100,000	100,000	-
Water Operating Capital	IS	Water Operating Reserve	357,500	357,500	-
Sewer Annual Upgrades	IS	Sewer Capital Reserve	200,000	200,000	-
Sewer Lift Station: Spruce Gr & Crapapple Upgrades, SLS Design	IS	Sewer	1,500,000	1,500,000	-
Sewer Trunk Main Upgrade- E303 - Design/Plan only	IS	Sewer	75,000	75,000	-
Sewer Operating Capital Improvements: Sanitary Inspection Program(MJP), Flow monitoring and I&I program	IS	Sewer	665,000	665,000	-
WWTP Annual Upgrades	IS	Sewer	50,000	50,000	-
WWTP Primary Treatment	IS	Sewer	160,000	160,000	-
WWTP Solids Handling Upgrades	IS	Sewer	255,000	255,000	-
WWTP Secondary Treatment Upgrades	IS	Sewer	239,000	239,000	-
District Energy System Upgrades	IS	Sewer	30,000	30,000	-
Whatados	IS	Sewer Operating Re	97,000	97,000	-
Bridge Reconstruction	IS	General capital reserve	70,000	70,000	-
Fitzsimmons Creek Debris Barrier Monitoring	IS	General capital reserve	45,000	45,000	-
Flood Plain Mapping	IS	EMBC Grant	240,000	240,000	-
Air Quality Monitoring Cheakamus Crossing	IS	General Operating	32,000	32,000	-
Traffic Light Replacement	IS	General capital reserve	25,000	25,000	-
Storm Water Infrastructure Annual Monitoring	IS	General capital reserve	10,000	10,000	-
Gondola Transit Exchange	IS	General capital reserve	20,000	20,000	-
Upgrades GIS Layer Update - Transportation (Accela)	IS	General capital reserve	20,000	20,000	-
Rebuild PWY Central Services Admin Areas	IS	General Capital Reserve	-	_	-
Electric Charging Stations	IS	Grant, DLOC and CA	246,000	255,000	(9,000)
WWTP Tertiary Treatment Upgrades	IS	Sewer Sewer	-	100,000	(100,000)
International Partnerships	Mayor and Council	General Operating	5,000	-	-
<u> </u>	Council	Reserve	ŕ		

2020 Proposed Project Funding Revisions Effective: 4/28/2020

				2020 Proposed	
Project Village Washroom Buildings - 3	Division	Funding source	2020 Budget	amendments	2020 Reductions
locations - prioritize OP	REX	RMI	4,505,000	2,700,000	1,805,000
VT - Rainbow to Scotia Creek	REX	RMI	1,070,000	30,000	1,040,000
Meadow Park Rejuvenation	REX	RMI	1,500,000	820,000	680,000
VT - Tamarisk to Alta lake rd	REX	RMI	663,300	-	663,300
Community Wildfire Protection	REX	General Operating	860,000	800,000	60,000
Village Square Paver	REX	General Capital	170,000	35,000	135,000
Rejuvenation		Reserve	170,000	33,000	133,000
MPSC Cardio Room Expansion	REX	Recreation Works Charges	489,000	389,000	100,000
WAG Kennel upgrades	REX	General Capital Reserve	140,000	50,000	90,000
Recreation Trail Program	REX	RMI	80,000	80,000	-
Recreational Trailheads	REX	RMI	150,000	80,000	70,000
Artifical Turf field	REX	General capital reserve	80,000	15,000	65,000
General Parks Improvements	REX	MRDT	225,000	160,000	65,000
Rainbow Park Rejuvenation	REX	RMI	115,000	50,000	65,000
Lighting and Electrical rejuvenation	REX	General Operating Reserve	132,000	75,000	57,000
WVLC Parkade Rehabilitation Program	REX	General capital reserve	185,000	135,000	50,000
Conference Centre Landscape Improvements	REX	MRDT	50,000	-	50,000
Western Toad Infrastructure	REX	General capital reserve	43,000	43,000	-
Subdivision Sign Rejuvenation	REX	MRDT	55,000	15,000	40,000
Heritage Initiative	REX	General Capital Reserve	30,000	-	30,000
Village Enhancement	REX	MRDT	170,000	145,000	25,000
Energy Program	REX	CARIP Reserve (856	35,000	10,000	25,000
Park Washroom - Counter Top Rejuvenation	REX	General Capital Reserve	40,000	15,000	25,000
Event Electrical Kiosk	DEV	General Capital	22.000	0.000	24.000
Replacement	REX	Reserve	32,000	8,000	24,000
Park Master Planning	REX	MRDT	100,000	80,000	20,000
Tennis Court Reconstruction	REX	RMI	75,000	55,000	20,000
Learning & Education - Whistler 101 / Discover Nature	REX	RMI	168,000	149,250	18,750
Cheakamus Crossing Light Replacment Program	REX	General Capital Reserve	28,000	10,000	18,000
Park washroom hygiene	REX	General Capital	18,000	_	18,000
upgrades Park and trail asbuilt surveys	REX	Reserve General Operating	15,000	_	15,000
Building Department File	REX	Reserve General Operating	20,000	10,000	10,000
Scanning	<u> </u>	Reserve			10,000
Geopark	REX	RMI	170,000	170,000	-
Interpretive Panels	REX	RMI	100,000	100,000	-
Parks Accessibility viiiage Square & iviali	REX	RMI	10,000	10,000	-
Rejuvenation	REX	RMI	25,000	25,000	-
GIS Layer Update Project	REX	General Operating Reserve	15,000	15,000	-
Maury Young Arts Centre External Signage Upgrade	REX	General Capital Reserve	13,873	13,873	-
Planning Initiatives	REX	General Operating Reserve	138,000	138,000	-

2020 Proposed Project Funding Revisions

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				2020 Proposed	
Project	Division	Funding source	2020 Budget	amendments	2020 Reductions
Emerald Property Purchase	REX		1,700,000	1,700,000	-
Millar Creek Lands	REX	General capital reserve	150,000	150,000	-
Sightlines Bridge Rejuvenation	REX	General Capital Reserve	60,000	60,000	-
RCMP renovations	REX	General capital reserve	60,000	60,000	-
Valley Trail Reconstruction	REX	MRDT 2%	110,000	110,000	-
Building General Improvements	REX	General Capital Reserve	60,000	60,000	-
Alpine Trail	REX	RMI	150,000	150,000	-
Municipal Hall Continuing Improvements	REX	General Capital Reserve	57,000	57,000	-
Seismic and emergency power review	REX	General Operating Reserve	117,320	117,320	-
Access Control Upgrades	REX	General Capital Reserve	39,000	39,000	-
Fire Hall 1 Spatial Needs Analysis	REX	General Operating Reserve	40,000	40,000	-
Municipal Hall Air Conditioning	REX	General Capital Reserve	80,000	80,000	-
Electric Vehicle Charging Station	REX	General Capital Reserve	10,000	10,000	-
Alta Vista Works Yard - training room upgrades	REX	General Capital Reserve	12,000	12,000	-
Recreation BCA Building Upgrades	REX	General Capital Reserve	83,128	83,128	-
REX - BCA report Building Upgrades	REX	General capital reserve	1,122,907	1,122,907	-
Village Stroll light replacement	REX	RMI 4%	26,000	26,000	-
CCAP Trail Hardening	REX	RMI	50,000	50,000	-
MPSC – Natorium HVAC Replacement	REX	General capital reserve	1,140,000	1,140,000	-
Alta Vista to Nita VT Lighting	REX	RMI	62,000	62,000	-
Village Stroll Tree Survey	REX	RMI	8,000	8,000	-
VT Feasability Alpha Lake and Nesters	REX	RMI	40,000	40,000	-
Myrtle Philip Irrigation Capacity	REX	RMI	20,000	20,000	-
MPSC Building Envelope Repairs	REX	General capital reserve	-	1,000	(1,000)
VT Whistler Golf Course	REX	RMI	310,000	395,000	(85,000)
VT - Millar Creek to Function	REX	RMI	946,500	1,269,640	(323,140)
Conference Centre Annual Building Reinvestment	REX	RMI 4%	150,000	150,000	
TOTALS			46,282,935	33,641,358	12,662,877

Notes:

¹⁾ Figures relate only to the 2020 portions of the project budgets. In many cases the projects involve multi-year funding.

²⁾ For full project descriptions, please see Appendix A to Budget Guidelines report 19-156